Bipartisan Infrastructure Law (BIL): Four Corners Carbon Storage Hub: CarbonSAFE Phase III Project

DE- FE0032442

William Ampomah

Assistant Professor /Research Engineer
New Mexico Tech

U.S. Department of Energy
National Energy Technology Laboratory
Annual Review Meeting
August 5-9, 2024

Presentation Outline

- Project Goals
- Overview of Four Corners Carbon Management Hub
- Tasks
- Deliverables and Milestones
- Summary

Project Overview

Funding Profile

Project Performance Dates:

09/01/2024- 07/31/2027

	FY 20	024		FY 20)25		FY 20	026		To	tal	
Updated budget (20240410)	DOE Funds	c	Cost Share	DOE Funds		Cost Share	DOE Funds		Cost Share	DOE Funds	Cos	st Share
New Mexico Institute of Mining and	\$ 31,104,943	\$	460,720	\$ 3,297,564	\$	501,890	\$ 2,216,327	\$	472,814	\$ 36,618,834	\$	1,435,424
University of Utah	\$ 130,583	\$	32,645	\$ 135,992	\$	33,998	\$ 134,066	\$	33,516	\$ 400,641	\$	100,159
University of New Mexico	\$ 101,702	\$	30,592	\$ 119,969	\$	31,557	\$ 104,314	\$	19,348	\$ 325,985	\$	81,497
The University of Houston	\$ 136,579	\$	34,144	\$ 249,391	\$	62,023	\$ 144,030	\$	36,333	\$ 530,000	\$	132,500
Wheaton College	\$ 16,388	\$	16,515	\$ 32,314	\$	17,955	\$ 15,940	\$	16,868	\$ 64,642	\$	51,338
Tallgrass	\$ 166,666	\$	183,565	\$ 166,666	\$	183,565	\$ 166,666	\$	183,565	\$ 499,998	\$	550,695
Los Alamos National Laboratory	\$ 1,125,249	\$	-	\$ 1,610,341	\$	-	\$ 677,756	\$	-	\$ 3,413,346	\$	-
Sandia National Laboratories	\$ 230,441	\$	-	\$ 423,541	\$	-	\$ 216,018	\$	-	\$ 870,000	\$	-
Enchant Energy Corporation	\$ -	\$	42,257	\$ •	\$	42,257	\$ -	\$	42,257	\$ -	\$	126,771
Rock Flow Dynamics	\$ -	\$	1,178,600	\$ -	\$	1,178,600	\$ -	\$	1,178,600	\$ -	\$	3,535,800
Schlumberger	\$ -	\$	4,536,380	\$ -	\$	131,052	\$ -	\$	131,052	\$ -	\$	4,798,484
Total (\$)	\$ 33,012,551	\$	6,515,418	\$ 6,035,778	\$	2,182,897	\$ 3,675,117	\$	2,114,353	\$ 42,723,446	\$	10,812,668
Total Cost Share %			16.48%			26.56%			36.52%			20.20%

































Project Overview: Objectives

- The overall objective of this proposed project is to develop a storage hub within the Four Corners region
- To perform comprehensive commercial-scale site characterization at three different storage facilities (sites) within San Juan Basin located in northwest New Mexico to accelerate the deployment of integrated carbon capture and storage (CCS) technology within the region.
- The data collected by the characterization and environmental analysis will be used to prepare, submit, and attain a Class VI permit from the Environmental Protection Agency (EPA) to inject and store at a minimum 50 million tons of CO2 at each storage facility.
- The developed models will consider the ongoing saltwater disposal operations as well as other CO2 storage project(s) currently under consideration including the San Juan CarbonSAFE Phase III site (DE-FE0031890).

Project Overview: Objectives

- An Environmental Information Volume (EIV) will be completed to assess any NEPA-related issues for the chosen capture, transport, and storage site.
- CO2 sources feasibility study will be performed for all considered sources.
- A pipeline FEED study will be conducted to include pipelines connecting CO2 from sources to storage facilities.
- A risk mitigation plan will be developed after all the potential risks are identified and characterized.
- A storage field development plan will be developed to document the strategy for developing the three storage facilities to maximize storage capacity while minimizing risks, describe elements of storage facilities and the cost plan of proposed project life.
- The project will initiate the business and financial plans and documents needed for the final project investment decision for each storage facility.
- The project will develop a thorough societal considerations and impacts strategy through targeted community outreach programs to educate the public and promote energy and environmental justice to ensure that the project benefits are realized by local and regional communities including the disadvantaged communities (DACs).

Project Participants

- New Mexico Tech
- Dr. William Ampomah (PI)
- Dr. Robert Balch
- Dr. Sai Wang
- Mr. George El-kaseeh
- Mr. Luke Martin
 - Dr. Alex Rinehart
- Dr. Adewale Amosu
- Dr. Robert Czarnota
- Dr. Tan Nguyen
- Dr. Dana Ulmer-Scholle
 - Dr. Robert Czarnota
- Mr. Jean Lucien Fonquergne
 - Dr. Jianjia Yu
 - Dr. Martin Reyes Correa
- Dr. Juan Han
 - Mr. Jason Simmons
- Dr. Brian Borchers
- Dr. Hamid Rahnema
- Dr. Her-Yuan Chen
- Dr. Sajjad Esmaeilpour
 - Dr. Ranalda Tosie
- Post-Doctoral Researchers (7)
- Graduate and undergraduate Students (17)
- University of Utah
- Dr. Nathan Moodie
- Dr. Kevin McCormack
 - Dr. Ting Xiao
- Dr. Brian McPherson
- University of Houston
 - Dr. Dimitrios G Hatzignatiou
- Dr. Yingcai Zheng
- Dr. Robert R. Stewart
- Dr. John Patrick
- Dr. Ganesh C. Thakur
- Wheaton College
- Dr. Andrew Luhmann



UNIVERSITY

WHEATON

COLLEGE

For Christ & His Kingdom

OF UTAH®

- University of New Mexico
- Dr. Janie Chermak
- Dr. Yuting Yang



- Dr. Bailian Chen
- Dr. Shaoping Chu
- Dr. Meng Meng
- Dr. Aleksandra Pachalieva
- Dr. Ting Chen
- Dr. Lianjie Huang
- Dr. Rajinder Singh
- Dr. Prashant Sharan
- Dr. Bulbul Ahmmed
- Dr. Zhiwei Ma

Sandia National Laboratories

- Dr. Shruti Mishra
- Dr. Jason Heath
- Dr. Thomas A. Dewers

Contractors

- Dr. Tom Bratton; Mr Sam Wood; Dr. Ron Parker; Mr. Wally Drangmeister; Mr. Steve Gray; Mr. Eric Burnett; Ms. Candace Cady;
- Fracture Studies, AHS, Daniel B. Stephens & Associates, Inc. ;

Industry

- Enchant Energy
- Tallgrass Energy
- Navajo Transition Energy Company (NTEC)
- Navajo Agricultural Products Industry
- Conerstone Business Solutions
- Shandinn Holdings LLC
- SLB
- Rock Flow Dynamics



Los Alamos

Sandia

National

Lahoratories















Project partners

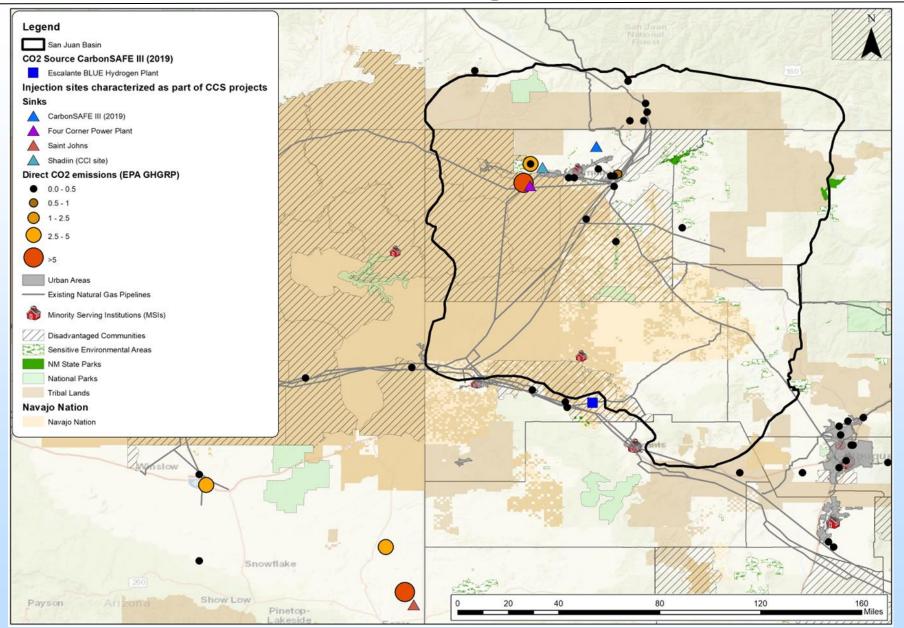




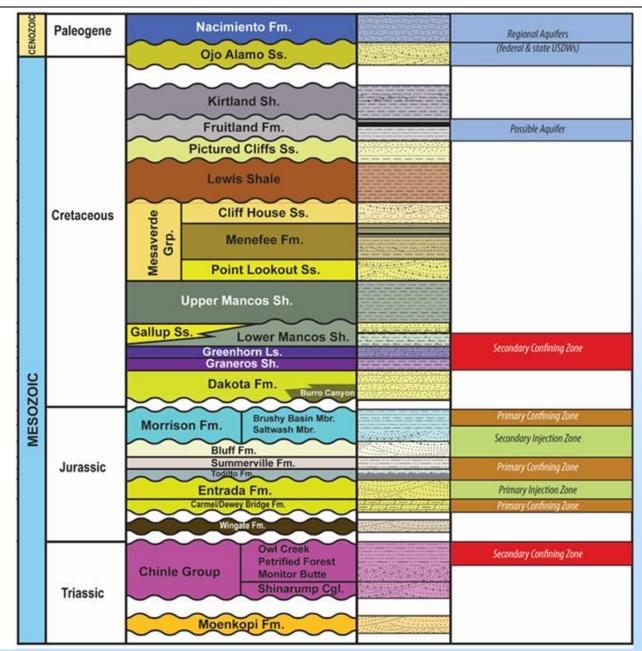




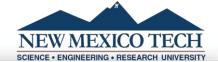
Four Corners Storage Hub (Locations)



Storage Complex @ FCCMH



Four Corners Storage Hub Project Facts



Key Project Facts

- Perform Site Characterization of 3 storage sites within San Juan Basin
- Source CO2 from Four Corners Power Plant emits at least 10 million metric tons and others.
- Prepare and submit UIC Class VI applications for 3 sites
- Meet Environmental requirements for characterization work and integrated project
- Prepare Storage Field Development Plan
- Execution of the Community Benefits Outcomes and Objectives (CBOO).

Characterization Plan

- Drill 2 characterization wells, perform mini-frac and step rate test
- Re-enter one additional well to acquire well logs and other information
- Acquire ~ 1000 ft of Core, sampled drilling cuttings, advanced log suites measurements, fluid sampling
- Perform suites of laboratory experiments and numerical models
- Acquire 2 3D seismic, license multiple 2D seismic lines

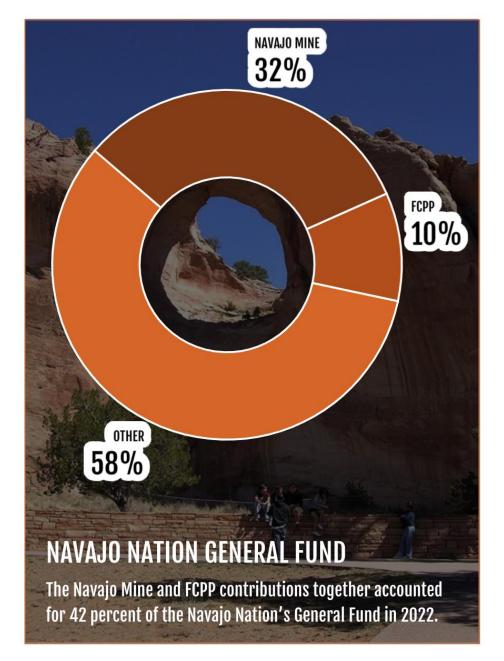
DIGGING DEEP FOR A BRIGHTER FUTURE

The Importance of Navajo Mine & Four Corners Power Plant (FCPP)

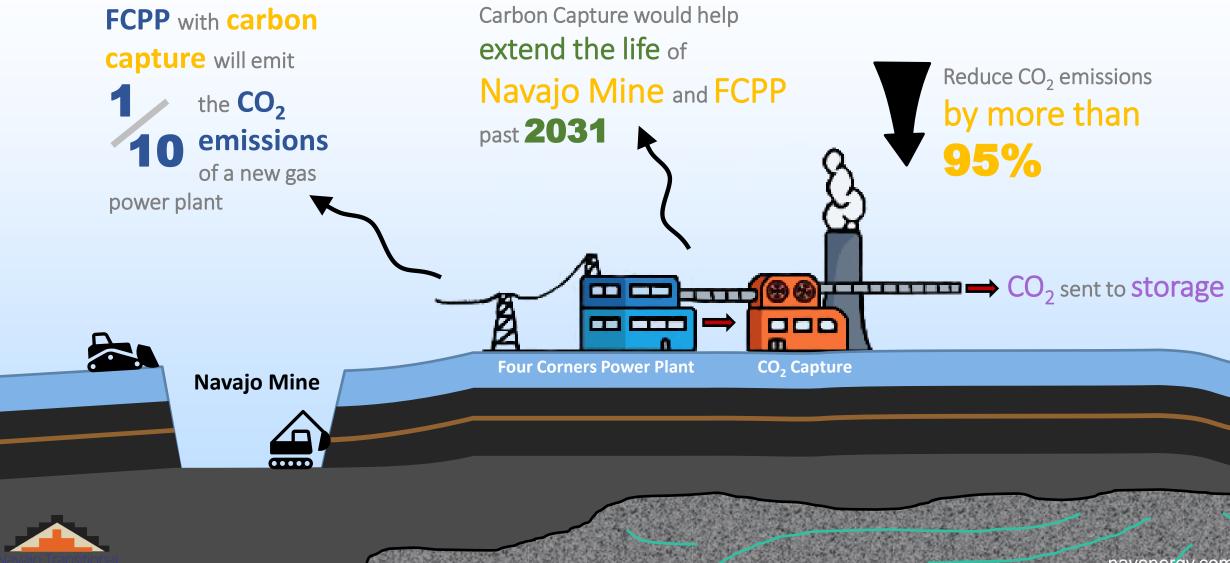
Navajo Mine is at the heart of NTEC's operations and is an economic hub for the Navajo Nation and its members. It provides stable jobs, consistent energy resources, and support to the community. The Navajo Mine and Four Corners Power Plant together account for tremendous contributions to the Nation.

The combined royalties, taxes, wages, and vendor/contractor payments made by Navajo Mine and FCPP in 2022 alone contributed \$179.9 million directly to the Nation's economy. Of that, \$79 million went to the Navajo Nation.

Support	Navajo Mine	FCPP
Taxes & Royalties	\$61,040,000	\$17,950,000
Employment Wages	\$53,800,000	\$37,210,000
Navajo Vendors/Contractors	\$7,010,000	\$2,910,000
Navajo Mine & FCPP Economic Impact on the Navajo Nation in 2022		\$179,920,000



Carbon Capture Process



Project Scope/ Technical Approach

- Task 1.0 Project Management and Planning
- Task 2.0 National Environmental Protection Act (NEPA)
- Task 3.0 UIC Class VI "Authorization to Construct"
- Task 4.0 Detailed Site Characterization of the Commercial-Scale CO2 Storage Sites
- Task 5.0 Storage Field Development Plan
- Task 6.0 CO2 Source(s) Feasibility Study
- Task 7.0 Pipeline Front-End Engineering Design (FEED) Study
- Task 8.0 Business and Financial Plans and Arrangements
- Task 9.0 Community Benefits Outcomes and Objectives

Task 1 Project Management

Subtask 1.1 - Project Management Plan: The recipient will update the PMP as necessary and maintain it throughout the project.

Subtask 1.2 - Coordination with other CCUS Projects in the San Juan Basin: This subtask will focus on the potentially duplicative activities in the San Juan Basin and ensure there is no duplication of effort between companion projects.

Subtask 1.2.1 – Project Coordination with "Subsurface Seismic Structural Characterization of the Hogback Monocline and Thermal Characterization of the San Juan Basin, New Mexico" (DE-FE0032369):

Subtask 1.2.2 – Project Coordination with "CUSP: Four Corners Regional Initiative" (DE-FE0032363)

Task 2.0 National Environmental Policy Act (NEPA)

Subtask 2.1 Preparation and Submission of an Environmental Information Volume (EIV): The recipient will complete one or more EIVs to assess any NEPA-related issues at the selected transport routes and storage sites. The purpose of the EIV(s) is to initiate analyses of the chosen transport routes and storage sites from a NEPA perspective. The EIVs for the chosen capture sites are outside the scope of this project and will be completed by others. The completed EIV(s) will provide all initial environmental data and details about the proposed actions to take place through the post injection site care period. This subtask will be completed prior to the end of BP1.

Subtask 2.2 Preparation and Submission of NEPA Documentation: Following DOE NEPA office review of the EIV(s), the recipient will assist the DOE NEPA office with preparation of the documentation required for the probable NEPA class of action (Categorical Exclusions, Environmental Assessment or Environmental Impact Statement). DOE will lead the development of the documentation but will require input from the recipient.

Task 3.0 UIC Class VI "Authorization to Construct

- Site Characterization
- Area of Review (AoR) Delineation
- Corrective Action
- Injection Well Construction
- Testing and Monitoring during Operation
- Plugging, Post-Injection Site Care (PISC), and Site Closure
- Financial Responsibility

Task 4.0 Detailed Site Characterization of the Commercial-Scale CO2 Storage Sites

- Subtask 4.1 Evaluate Available Data
- Subtask 4.2 New 3D Seismic Survey
- Subtask 4.3 Field Activities
- Subtask 4.4 Reservoir and Caprock Characterization
- Subtask 4.5 Geological Modeling and Simulation
- Subtask 4.6 Risk Analysis and Mitigation

Task 5.0 Storage Field Development Plan

- Subtask 5.1 Storage Field Development Plan Overview
- Subtask 5.2 Storage Field Development Plan Package
- Subtask 5.3 Well Field Development Cost Estimate
- Subtask 5.4 Well Field Development FEED Study Final Report

Task 6.0 CO2 Source(s) Feasibility Study

- Subtask 6.1 Source stream composition investigation:
- Subtask 6.2 Assessment of capture technology and techno-economic analysis (TEA)
- Subtask 6.2.1 Gas emission data collection
- Subtask 6.2.2 Carbon capture technology evaluation
- Subtask 6.2.3 Preliminary process design and TEA analysis

Task 7.0 Pipeline Front-End Engineering Design (FEED) Study

- Subtask 7.1 Pipeline route optimization and associated surveys/investigations:
- Subtask 7.2 Design Basis Document
- Subtask 7.3 Key design calculations
- Subtask 7.4 Preliminary Hazard and Operability Analysis (HAZOP)
- Subtask 7.5 Critical safety and risk assessment
- Subtask 7.6 Potential of repurposing existing pipeline and utilizing rights-of-way for CO2 transport
- Subtask 7.7 Construction and Environmental Specifications
- Subtask 7.8 Project cost estimate

Task 8.0 Business and Financial Plans and Arrangements

- Subtask 8.1 Business Plan
- Subtask 8.2 Project Financing Plan
- Subtask 8.3 Financial Model
- Subtask 8.4 Contracts
- Subtask 8.5 Site Ownership & Control documentation
- Subtask 8.6 Agreement(s) with Stakeholders and Affected Communities
- Subtask 8.7 Permits
- Subtask 8.8 Schedule

Task 9.0 Community Benefits

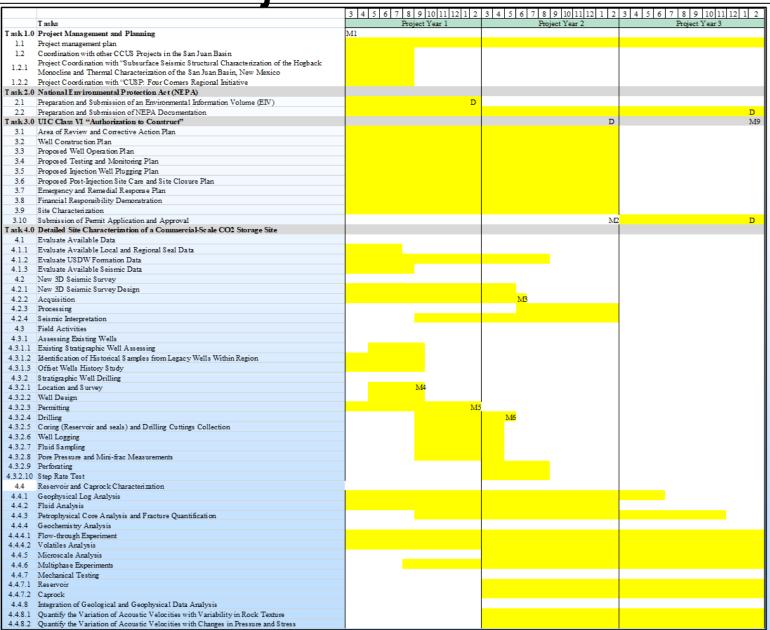
Subtask 9.1: Community and Labor Engagement: This task will include all activities necessary to fulfill the Community and Labor Engagement commitments and milestones in the CBOO.

Subtask 9.2 Investing in Job Quality and a Skilled Workforce: This task will include all activities necessary to fulfill the Investing in Job Quality and a Skilled Workforce commitments and milestones in the CBOO.

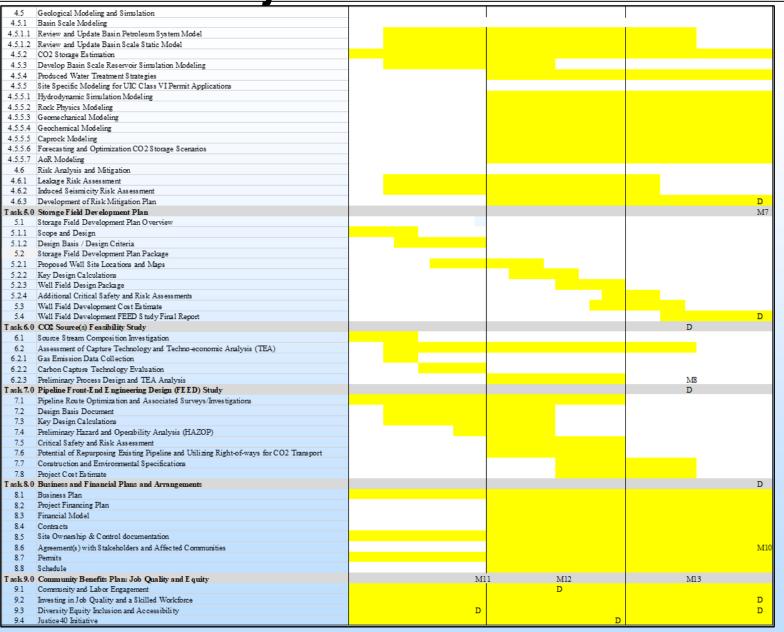
Subtask 9.3 Diversity Equity Inclusion and Accessibility: This task will include all activities necessary to fulfill the Diversity Equity Inclusion and Accessibility commitments and milestones in the CBOO.

Subtask 9.4 Justice40 Initiative: This task will include all activities necessary to fulfill the Justice40 Initiative commitments and milestones in the CBOO.

Project Timeline



Project Timeline



Project Milestones

Task / Subtask	Milestone Title & Description	Planned Completion	Verification method
		date	
1.0	Kickoff Meeting	90 days after award	Attend and present at DOE kickoff meeting
2.1	Submittal of EIV(s)	End of BP1	EIV(s) submitted to DOE and DOE determines EIV(s) is complete
2.2	EA or EIS issued by DOE	End of BP3	Finding of No Significant Impact or Record of Decision issued by DOE
4.3.2.1	Land access granted and stratigraphic well permits submitted	7 months after award	Land access granted and permits received by permitting authority
4.3.2.3	Stratigraphic well permits approved for each site	12 months after award	Stratigraphic well drilling permits received from permitting authority
4.3.2.4	Stratigraphic well drilling and logging completed for each site	15 months after award	Complete well drilling and logging. Daily drilling reports available.
4.2	3D Seismic permitting and data acquisition completed for each site	16 months after award	Receive permit to acquire 3D seismic data. Seismic data submitted to NMT.
3.10	EPA Class VI permit to construct submitted for each site	End of BP2	Received submission notice from EPA stating application is administratively complete
3.10	EPA Class VI permit approved for each site	End of BP3	Received UIC Class VI permit notice from EPA for each site

CBP Milestones

Category and Commitment	Existing or Planned	Budget Period 1 milestone	Budget period 2 milestone	Budget period 3 milestone
	Community	and Labor Engagem	ent	
Community Benefits Agreement	✓ Yes✓ Not at this time	Parties and scope identified	Final Agreement Draft	Agreement signed
Collective Bargaining Agreement (operating jobs)	☑ Yes☐ Not at this time	Unions identified	Report engagement with unions	
Project Labor Agreement (construction jobs)	☑ Yes ☐ Not at this time	Parties and scope identified	Initial discussions and meeting	Efforts report. Executed agreement prior to construction
Community Workforce Agreement	☑ Yes ☐ Not at this time	Parties and scope identified	Initial discussions and contact/ stakeholder list	Efforts report. Executed agreement prior to construction
Develop Outreach Material	✓ Yes✓ Not at this time	Annual project meeting	Website online	
Community feedback and data incorporated into the project	☑ Yes ☐ Not at this time	Three Workshops	Two Workshops	Two Workshops

CBP Milestones

	Investing in Quality Jobs							
Total Number of	0							
Permanent Operations								
Jobs:								
Number of Construction	0							
phase jobs:								
Commitments to support	⊠ Yes		Three project fact	Partnership with local				
workforce education and	□ No		sheets and training	education institution to				
training			material	develop training program				
Assessment of economic	⊠ Yes		Initial white paper	Revised, white paper on				
impact and job creation	□ No		on economic and	economic and job creation				
			job creation impact	impact				

CBP Milestones

		quity, Inclusion, and A	Accessibility	
Local recruitment efforts.	⊠ Yes	Advertise the		Report on efforts to create
Ensure local communities	□ No	project and its		partnership with training and
have access to jobs.		potential job		placement programs for
		creation to under-		underrepresented workers
		represented groups		
		and local		
		communities.		
Targeted recruitment	⊠ Yes	Advertise the		Report on efforts to create
efforts. Ensure under-	□ No	project and its		partnership with training and
represented groups have		potential job		placement programs for
access to jobs.		creation to under-		underrepresented workers
		represented groups		
		and local		
		communities.		
Partnering or contracting	⊠ Yes	MSI and	MSI and	
with Minority -Serving	□ No	underrepresented	underrepresented	
Institutions (MSIs) or		business	business	
businesses majority owned		Identification	Engagement	
or controlled by				
underrepresented persons				
or groups of				
underrepresented persons				
Partner with quality pre-	☐ Yes			
apprenticeship or	⊠ No			
apprenticeship readiness				
program				
Advancing Diversity, Equity,		Define a list of	Present a DEIA	Report and evaluate potential
Inclusion, and Accessibility	□ No	specific topics to be	focused topic during	· ·
		covered	a team meeting,	interest
			discuss and get	
			feedback	

CBP Milestones

Justice40 Initiative						
☑ Yes (Farmington area						
and Navajo						
communities)						
□ No						
☐ Yes						
⊠ No						
☐ Yes						
⊠ No						
☐ Yes						
⊠ No						
⊠ Yes	Refer to DEIA	Refer to DEIA section.	Refer to DEIA			
□ No	section.		section.			
☐ Yes						
⊠ No						
☐ Yes						
⊠ No						
☐ Yes						
⊠ No						
☐ Yes						
⊠ No						
⊠ Yes	Report on Energy					
□ No	and Environmental					
	Justice Baseline					
	Assessment					
⊠ Yes		Report on Energy and				
□ No		Environmental Justice				
		Impact Assessment				
⊠ Yes			White paper			
□ No			28			
	Yes (Farmington area and Navajo communities) No Yes No	☑ Yes (Farmington area and Navajo communities) ☐ No ☐ Yes ☒ No ☒ Yes ☐ No ☐ Yes ☐ No ☐ Yes ☐ No Assessment Yes ☐ No ☐ Yes ☐ Yes ☐ No ☐ Yes ☐ Yes ☐ No ☐ Yes ☐ Ye	☑ Yes (Farmington area and Navajo communities) □ No ☐ Yes ☒ No ☐ Yes ☒ No ☑ Yes ☒ No ☑ Yes ☒ No ☑ Yes ☒ No ☐ Yes ☒ No ☑ Yes ☒ No ☑ Yes ☐ Report on Energy and Environmental Justice Baseline Assessment ☒ Yes ☐ Report on Energy and Environmental Justice Impact Assessment			

Project Deliverables

Task/ Subtask Number	Deliverable Title	Due Date
1.0	Project Management Plan	Update due 30 days after award. Revisions to the PMP shall be submitted as requested by the NETL Project Manager.
1.0	Final Risk Register	Update 90 days after award. Revisions to the risk register shall be submitted as requested by the NETL Project Manager.
2.1	Environmental Information Volume(s)	At the end of Budget Period 1
2.2	NEPA Documentation (EA or EIS)	Due at project completion
3.0	Applications for Underground Injection Control Class VI Permit to Construct	At the end of Budget Period 2
4.6	Risk Assessment and Mitigation Plan	At the end of Budget Period 3
4.0	Geologic Catalog of Materials	At end of each Budget Period
5.4	Storage Field Development Plan supported by AFE's	At the end of Budget Period 3
6.0	CO ₂ Source(s) Feasibility Study	30 months after award
7.0	CO ₂ Pipeline FEED Study	30 months after award
8.0	Initial draft of business and financial plans	At the end of Budget Period 3

SOPO Goals, Objectives, Success Criteria

Objective/ Decision Point	Success Criteria
Complete NEPA work [Task 2]	EIVs are submitted and an Environmental Assessment (EA) or an Environmental Impact Statement (EIS) is completed.
Complete and submit the UIC Class VI permit to construct application packages [Task 3]	The permit application packages for all the proposed storage sites are submitted, reviewed, and approved by EPA Region VI.
Complete storage characterization efforts of the Four Corners region [Task 4]	Identification of several storage reservoirs within the region with commercial scale storage capacity.
Complete stratigraphic well construction and data collection during the drilling and completion phases [Task 4]	The stratigraphic wells receive the drilling permit and are drilled and completed successfully. All the proposed logging, coring, fluid sampling activities are completed.
Develop the Storage Field Development Plan for the basin [Task 5]	The Storage Field Development Plan is well developed and documented.
Gather and catalog CO ₂ emissions (point) source data [Task 6]	Consolidate updated CO ₂ source and capture data for the Four Corners region into a single database for prioritization of CCUS options.
Pipeline Front-End Engineering Design (FEED) Study completed [Task 7]	Consolidate Rights-of-Way and pipeline data for the Four Corners region into a single database with emphasis on cost minimization between major sources and sinks.
Develop the Business and Financial Plans and Arrangements [Task 8]	Business and Financial Plans and Arrangements are completed and documented.
Conduct community outreach and public engagement of identified stakeholders. Assess Environmental Justice & Justice40 impact to Disadvantaged Communities [Task 9]	Project is well recognized and accepted by the local communities and stakeholders. Positive project environmental and economic impacts to Disadvantaged Communities is identified and quantified.

Community and Stakeholder Engagements so far

- We had several meetings with Navajo Nation's Resource Development Committee members over the last three months
- We attended the Chapters technology meeting, July 1-3, 2024 at San Juan College and passed out CO2 sequestration fact sheets.
- Attended the Navajo Nation Energy summit in Albuquerque, NM, June 4-6, 2024
- Presented at Clean Energy Summit for Navajo Nation officials, April 23, 2024
- Presented Four Corners storage projects to San Juan County Commission
- Presented Four Corners storage projects to Farmington City Council Meeting
- Developed strong relationship with NTEC Helium subsurface group. Will provide permitting and environmental support
- Strong engagement with NAPI





Project Facts Sheet

The Four Corners Carbon Storage Hub

CarbonSAFE Phase III

ABOUT THE PROJECT

The Four Corners Carbon Storage Hub: CarbonSAFE Phase III Project is a significant initiative aimed at developing a large-scale Carbon Capture and Storage (CCS) system in the San Juan Basin, located in northwestern New Mexico. Managed by the Petroleum Recovery Research Center at New Mexico Institute of Mining and Technology, this project focuses on comprehensive site characterization to ensure the geological suitability for permanent CO₂ storage.



PROJECT OBJECTIVES

- Conduct detailed site assessments at three proposed locations within the San Juan Basin to confirm their capacity to securely store 50 million metric tons of CO₂ over 30 years.
- Prepare and obtain the necessary Underground Injection Control (UIC) Class VI permits for CO₂ injection.
- Retrofit nearby industrial sources with advanced CO₂ capture technology to capture approximately 6-7 million metric tons of CO₂ annually, which will be stored locally within the basin.



The Four Corners Carbon Hub project is part of the broader CarbonSAFE program, which seeks to address key gaps in the deployment of CCS technologies and reduce technical risks associated with large-scale CO₂ storage.

This project will integrate data from new and existing sources to create detailed site-specific datasets for accurate modeling and risk assessment. Our work will include evaluating storage capacity, CO₂ behavior, seal integrity, and potential seismic activity. Community engagement to inform and involve local stakeholders in the CCS process will be emphasized throughout the project.



Project Risk

ITEM	SOURCE G, R or Other	RISK ASSESSMENT (Identification & Evaluation of Risk Events) Description and Evaluation Probability (Low, Moderate or High) - explain Impact (Low, Moderate or High) - explain	DEGREE OF RISK (See Risk Calculation Chart)	RISK MANAGEMENT (Response & Mitigation Strategies) All High-risk events/categories must include a detailed evaluation; response plan; mitigation strategy; and critical oversight (actions to monitor events deemed critical) are required.
1.02	R	Inadequate controls for funds management. A lesson learned from the SJB CarbonSAFE III project is that the invoice submittal sent by the vendors may be delayed by several days. There could be instances where drilling costs are not clearly relayed to operators on time for immediate action. Probability: Moderate Impact: Moderate	Moderate	NMT will utilize reimbursement payment system with DOE's evaluation and approval and with subrecipients. The payment will be processed via invoice. All the subrecipients and vendors will need to provide the detailed invoice each month and be evaluated by Sponsored Project Administration (SPA) at NMT. NMT procurement, SPA, and NMT technical team will work closely to prevent cost overruns. NMT will utilize a Microsoft based project management system including Microsoft Project to track field tasks in relation to costs prior to payment of invoices. Field tickets from drilling activities must be matched to invoices prior to payment. NMT is hiring a cost analyst specifically to provide support to the project administration in tracking drilling related expenses to avoid cost overruns.
2.02	R	Long lead time of the chrome casing. The premium casing needs to be transported from the abroad mill factory and may cause the delay of the shipment. Also, the project start date could impact the material availability. Probability: Moderate Impact: Moderate	Moderate	NMT enrolled the CRA company as the premier vendor providing the chrome casing and NMT is maintaining the dialog with CRA management team to assure NMT/ Tres Management will have the priority to access their chrome casing. Once the project is awarded, NMT will work with Tres Management and CRA to procure the chrome casing which has a long lead time. This might result in a storage fee which is very minimal.

Project Risk

ITEM	SOURCE G, R or Other	RISK ASSESSMENT (Identification & Evaluation of Risk Events) Description and Evaluation Probability (Low, Moderate or High) - explain Impact (Low, Moderate or High) - explain	DEGREE OF RISK (See Risk Calculation Chart)	RISK MANAGEMENT (Response & Mitigation Strategies) All High-risk events/categories must include a detailed evaluation; response plan; mitigation strategy; and critical oversight (actions to monitor events deemed critical) are required.
2.06	R	Agreement structure, adequacy of budget periods, decision point definitions, time allotted for decisions. There could be a potential lengthy well permitting process on the Navajo Nation land. A long permitting timeline for the wells and 3D seismic aquisition could delay analysis needed to support the UIC Class VI permit submission and might impact the timeline for budget periods and/or decision points. Probability: Moderate Impact: Moderate	Moderate	NMT allocated one year for stratigraphic well permitting, which is expected to be conservative. The project will also advance using existing data in the area to commence the UIC Class VI permit preparation. This will reduce any potential delays that could be caused by the lengthy permitting process. A nocost extension could be utilized to advance project scope resulting from uncontrollable delays that materialize.
3.08	R	Approval of Class VI permits may take considerable amount of time that goes beyond the scheduled three years of the project Probability: Moderate Impact: Moderate	Moderate	This has been the experience on other funded CarbonSAFE projects including the SJB CarbonSAFE. We will monitor the timeline for the permit application, submission and reviewing process to information DOE accordingly if no cost extension would be needed to while waiting for final approval from EPA.
4.01	R	Lack of site ownership and access. The location of proposed wells requires a lease and rigrous permitting requirements especially on Tribal (Navajo Nation) lands. The permitting and leasing processes could be lengthy and subsequently delay projects progress in achieving objectives on schedule. Probability: Moderate Impact: Moderate	Moderate	NTEC, NNOGC, and several other will assist in the permitting and drilling of the proposed characterization wells. As part of the project negotiations, NTEC provided the project with their leased area map. NTEC controls some of the areas and/or operates close to the two selected FCPP storage sites. Shadinn Holding committed their site accessibility and permission to re-enter the Pathfinder well for site characterization.

Acknowledgements

The project would like to thank DOE for the award opportunity through DE-FE0032442 and our partners. We would like to acknowledge additional support from existing projects within the Four Corners Region and project partners.

































Organization Chart



New Mexico Tech

Dr. Sai Wang (Co-PI)

[Task 3, 4, 5]

Mr. George El- kaseen (Co-PI)

[Task 1, 3, 4, 5, 9]

Dr. Dana Ulmer-Scholle

[Task 3, 4, 5]

Dr. David Jiawei Tu [Task 3, 4, 5]

Mr. Jean-Lucien Fonquergne

[Task 3, 9]

Dr. Adewale Amosu [Task 3, 4]

Dr. Robert Czarnota [Task 3, 4, 9]

Mr. Jason Simmons [Task 3, 4, 5]

Mr. Luke Martin [Task 3, 4]

Dr. Martin Reves Correa [Task 3, 4]

Dr. Juan Han [Task 4]

Dr. Alex Rinehart [Task 3, 4]

Dr. Wenfeng Li [Task 3, 4]

Dr. Jianjia Yu [Task 4]

Dr. Brian Borchers [Task 3, 4, 5]

Dr. Hamid Rahnema [Task 3, 4]

Dr. Tan Nguyen [Task 4]

Dr. Her-Yuan Chen [Task 3, 4, 5]

Dr. Sajjad Esmaeilpour [Task 4]

Institutions

UNM

Dr. Janie Chermak [Task 9]

Dr. Yuting Yang [Task 9]

UU

Dr. Nathan Moodie [Task 3, 4, 5]

Dr. Kevin McCormack [Task 3, 4, 5]

Dr. Ting Xiao [Task 3, 4, 5]

Dr. Brian McPherson [Task 4]

UH

Dr. Dimitrios Hatzignatiou [Task 4]

Dr. Yingcai Zheng [Task 4]

Dr. Robert R. Stewart [Task 4]

Dr. John Patrick [Task 4]

Dr. Ganesh C. Thakur [Task 4]

Wheaton College

Dr. Andrew Luhmann [Task 3, 4]

National Labs

LANL

Dr. Bailian Chen [Task 1, 3, 4, 5, 7]

Dr. Zhiwei Ma [Task 7]

Dr. Buldul Ahmmed [Task 7]

Dr. Shaoping Chu [Task 3, 4]

Dr. Aleksandra Pachalieva [Task 4, 7]

Dr. Ting Chen [Task 4]

Dr. Rajinder Singh [Task 6]

Dr. Prashant Sharan [Task 6]

Dr. Meng Meng [Task 3, 4]

Dr. Lianjie Huang [Task 4, 5]

Sandia

Dr. Shruti Mishra [Task 6, 9]

Dr. Jason Heath [Task 1, 3, 4, 6]

Dr. Thomas Dewers [Task 3, 4]

Contractors

Grey LLC [Task 9]

Path Three Marketing LLC [Task 9]

Tom Bratton LLC [Task 3, 4]

CandaceCCadyConsulting, LLC [Task 3]

Borehole Image Specialists [Task 4] ENM Petroleum Consulting, LLC

[Task 4]

RedStreak, LLC [Task 9]

FractureStudies LLC [Task 4]

Advanced Hydrocarbon Stratigraphy
[Task 4]

Daniel B. Stephens & Associates, Inc. [Task 3]

Best Core Services, LLC [Task 4]

Vendors

Agile Seismic LLC [Task 4] Explor Geophysical LTD. [Task 4] Tres Management [Task 4] Sargent & Lundy/KLJ [Task 2] Schlumberger (SLB) [Task 4]

Industrial Partners Tallgrass Energy

Mr. Kyle Quackenbush (Co-PI) [Task 3, 5, 7, 8]

Enchant Energy

Mr. Robert A. (Bob) Van Engelenhoven (Co-PI) [Task 1]

Navajo Nation Oil and Gas Company (NNOGC)

Mr. William McCabe [Task 4]

Other Industrial Support (No DOE Share)

Navajo Transitional Energy Company (NTEC) Shandiin Holding LLC

36

Cornerstone Business

Solutions

Rock Flow Dynamics