2021 LEAP Workshop – Pathways to Commercialization



High Temperature Fuel Cell Technology for the Energy Future

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FuelCell Energy Clean Technologies Transforming 4 Major Energy Opportunities

Distributed Generation

Microgrid/Grid Resiliency Combined Heat & Power (CHP) Carbon Capture & Separation Multi-Fuel Carbon Neutral

Distributed Hydrogen

Green H₂ With BioFuels Hydrogen Production At Point Of Use H₂ Co-Produced With Power & Thermal No Water Consumption 02

fuelcellenergy

Energy Transition

H₂ Energy Storage

Electrolysis 100% Efficiency¹
Carbon Free Power Generation
Unlimited Storage Opportunity
Green, Blue, Gray H₂

¹when utilizing waste heat

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Carbon Capture

Capture CO₂ and Produce Power²
Climate Mitigation – Reduce 2⁰
Power Revenue Reduces CO₂ Capture Cost
Leverage Abundant Natural Gas

²Only Technology In The World That Captures Carbon and Produces Additional Power

Fuel Cells for Distributed Generation

Grid Support with CHP

- Power sold to grid
- Heat sold to district heating system
- 20 MW KOSPO site built in 2018
- 6 month construction time
- Potential to easily scale larger





Grid Support / Urban Redevelopment

- Power sold to grid
- Enhance resiliency
- Brownfield revitalization
- 15 MW on 1 ½ acres
- Only 12 mo. Installation
- Owned by FuelCell Energy

Resiliency for Pharma

- 5.6 MW with steam for company campus
- Predictable power solving grid quality issues
- Immediate savings vs. grid
- Sustainability





Fuel Cell / Solar Integration

- Utility-owned, rate-based
- Enhance resiliency
- 2.8 MW fuel cell on 1/4 acre
- ~23,000 MWh annually
- 2.2 MW solar on ~9 acres
- ~3,000 MWh annually



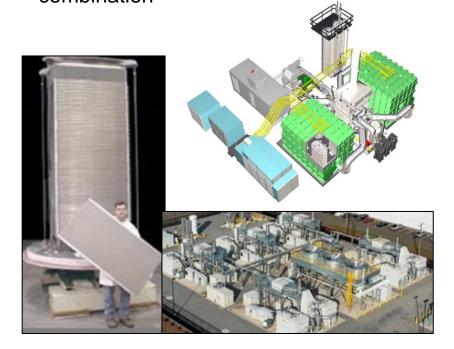
Technology Overview

High Temperature Fuel Cell and Electrolysis Solutions

- Fuel cells cleanly and efficiently convert energy in hydrogen rich fuels into electricity and high-quality heat
- A fuel cell stack is comprised of many individual cells grouped together. Stack modules can have one or more stacks
- Fuels are converted to hydrogen in the stack by reforming using water and heat produced by the fuel cells
- Hydrogen not used in power generation can be exported to hydrogen users
- Fuel cell stacks can also operate in electrolysis mode – producing hydrogen from steam and power

Carbonate

- Large stacks provide economies of scale in MW-scale power generation applications
- Uniquely suited to operate with on-site renewable biogas
- Produces hydrogen through internal reforming or electrolysis/reforming combination



Solid Oxide

- Compact, lightweight and scalable stack design
- Can operate with natural gas, biogas, or hydrogen fuel
- Can produce hydrogen through internal reforming or electrolysis
- Can alternate between fuel cell and electrolysis modes in hydrogen-based energy storage systems







Solid Oxide Applications



36 kW DC / 25 kg H₂/day electrolysis 350 cells, 17" height





Power Generation Stack Module

Only runs in power generation mode on a wide range of fuels, including natural gas, biofuels, propane, and hydrogen





Electrolysis Stack Module

Produces hydrogen from steam with power input



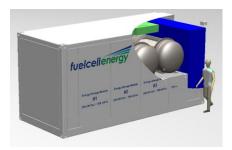


Energy Storage Stack Module

Alternates between power generation on hydrogen fuel & electrolysis producing hydrogen from water



200kW Power Generation System Sub-MW / SOFC-GT Hybrid



Electrolysis 4,000 kg/day H2 from 7.3 MW

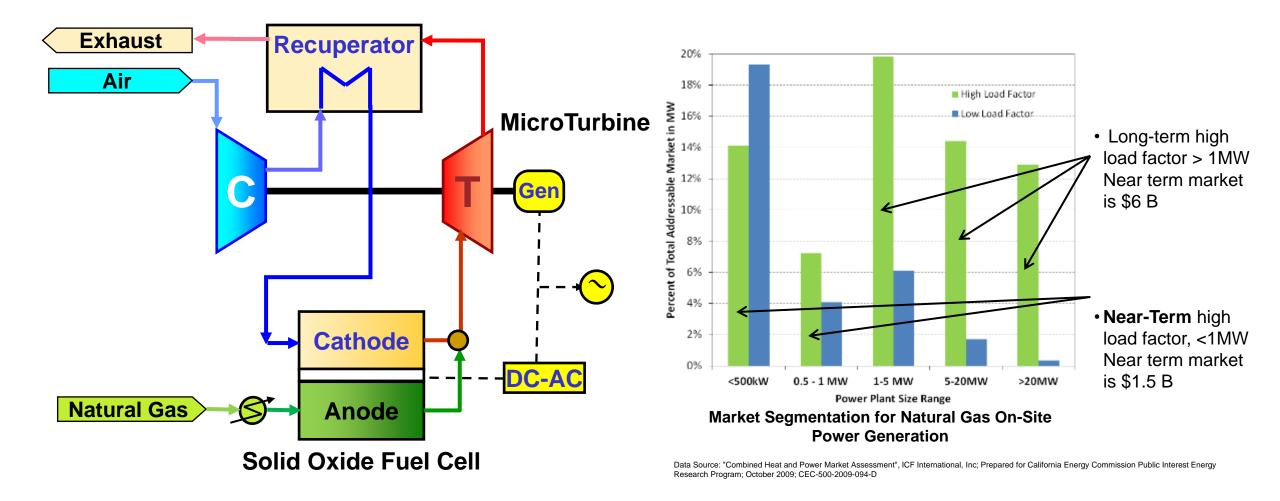


Energy Storage System 1MW 8 MWh

Versatile platform with multiple commercialization paths



INTEGRATE Adaptive SOFC - GT Hybrid for Ultra High Efficiency



>70% LHV Electrical Efficiency on Natural Gas with up to 70% H2 (/volume) Fuel Flexibility



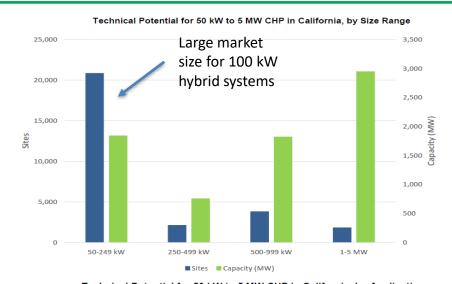
Adaptive SOFC- GT Hybrid Market Applications

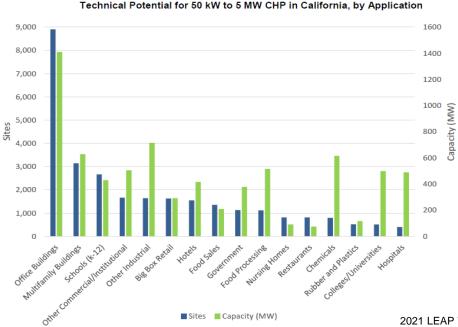
Low cost and ultra high efficiency systems using adaptive SOFC combined with other power cycles provide a superior alternative for distributed electricity generation in near term markets:

- On-site / Micro-grid
- **Grid-support**

Examples:

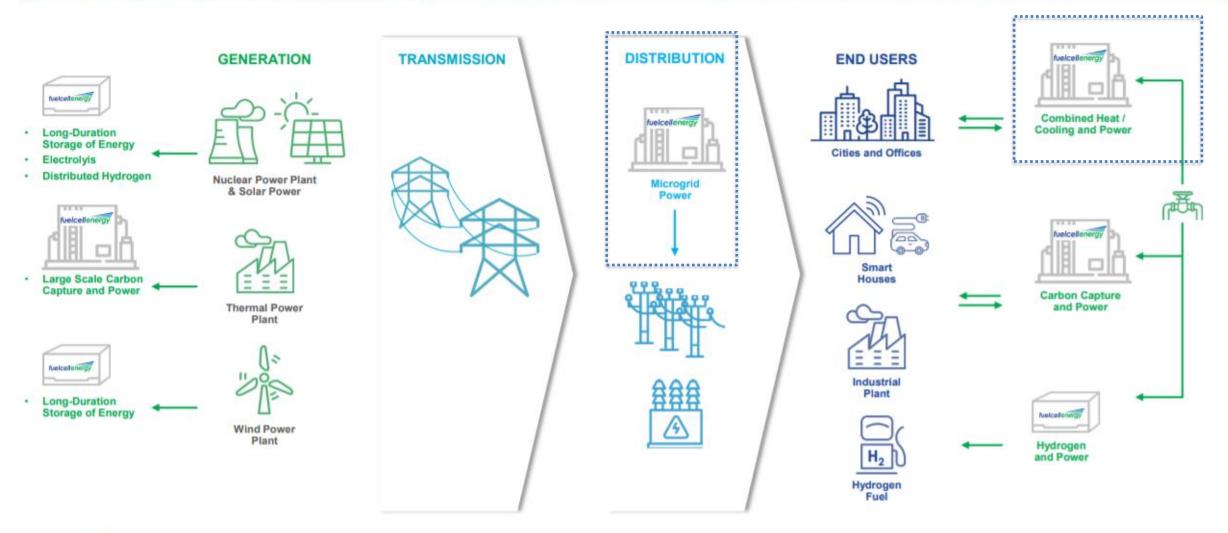
- Utility/Gas companies and energy providers such as SoCal Gas/ Southern California Edison
- Premium power users such as data centers
- Digester gas produced from municipal water treatments comprised of a large market size, e.g.:
 - over 20,000 sites in Europe
 - California initiatives for installing digesters for small farm waste management





Positioned to Serve the Evolving Energy Grid with Current & In-Development Platforms

A growing source of clean, reliable power for microgrid, Carbon Capture, electrolysis and Hydrogen Energy Storage





Thank You





Fuel Cells for Distributed Generation

FuelCell's technology has been successfully deployed in these applications:

Provides electric utilities with an economical, clean and scalable solution that supplies power where needed, enhancing grid resiliency

Noeul Green Energy Seoul, South Korea



Bridgeport Fuel Cell Park Bridgeport, CT



Multi-faceted platform delivers electricity and usable high quality heat or steam Which can be used for heating buildings and meeting hot water needs or for cooling using conventional absorption chilling equipment

FuelCell's on-site, customer-side-of-the-meter applications, quietly supply continuous, clean and affordable power at the point of use for C&I, hospitals, universities, office buildings, industrial parks, and more







California State University - East Bay Havward, CA



University of Bridgeport Bridgeport, CT

Micro-grid ready

The SureSource solution is configurable for micro-grids, powering the grid during normal operation, and disconnecting from the grid in the event of a disturbance (critical for facilities where reliable continuous power makes the difference)



Building on Multi-Featured Current Strengths with Next-Gen Technologies

INDUSTRY APPLICATION

SOLUTION

STATUS

Today

ADDITIONAL APPLICATIONS **ENABLED THROUGH OUR** TECHNOLOGY PLATFORM

Carbon separation to support industry, such as beverage, agriculture and more

Natural aas blending to reduce carbon

Hydrogen to repower gas engines

Highly efficient electrolysis

Hydrogen power generation

Mitigatina climate change

DISTRIBUTED GENERATION

- Enabling microgrid power aeneration
- Local generation reducing above ground risk
- · Improving the climate and air quality in local communities
- \$1.1B of project backlog as of July 31, 2021



In Operation

DISTRIBUTED HYDROGEN & CARBON SEPARATION*

- Building hydrogen distribution platform in Long Beach to support Toyota's operations to fuel zero emission ECEV's and provide clean water
- Will Enable hydrogen transportation
- No pipeline infrastructure needed





Commercially Available

HYDROGEN & ENERGY STORAGE

Working to advance FuelCell Energy reversible solid oxide technology, with support from the US Department of Energy, that will support the technology for electrolysis and energy storage applications

CARBON CAPTURE

- Joint development agreement with ExxonMobil Research and Engineering Company (EMRE)
- · Unique carbon capture technology that captures carbon while producing power









Advanced Development

Developing with EMRE

2022+

Long-term Macro Trends Supporting Clean Energy



Sustainable Clean Energy

Renewable energy exceeded coal for the first time by providing 23% of U.S. power generation, compared to coal's 20% share¹ in April 2019

Broader shift towards consumption of clean energy/power generation



Grid Resiliency and Reliability

Intermittency of power resources, natural disasters, and events such as the California fires have increased public awareness of grid limitations

FuelCell Energy's on-site power generation solutions are ideal for installations requiring continuous 24/7 power such as hospitals, schools, and large businesses



Carbon Reduction

Paris Climate Agreement: global economies committed to become carbon neutral by 2050

FuelCell Energy has the only technology in the world that produces power while capturing carbon



Regulatory Support

Energy leaders are supporting policies and incentives that enable the commercialization of fuel cell and hydrogen technologies as low impact and high confidence solutions

FuelCell Energy supports the environmental objectives of local, regional and national governments

Fuel Cell Technology Well Positioned to Meet Growing Demand



2021 LEAP WORKSHOP