



METAPHORTRESS

2020 NETL FE R&D Annual Project Review Meeting
Sensors and Controls
MetaPhortress Project Status
27 August 2020

20 YEAR SBIR/STTR DATA RIGHTS (2019)

Funding Agreement No.: DE-SC0018729

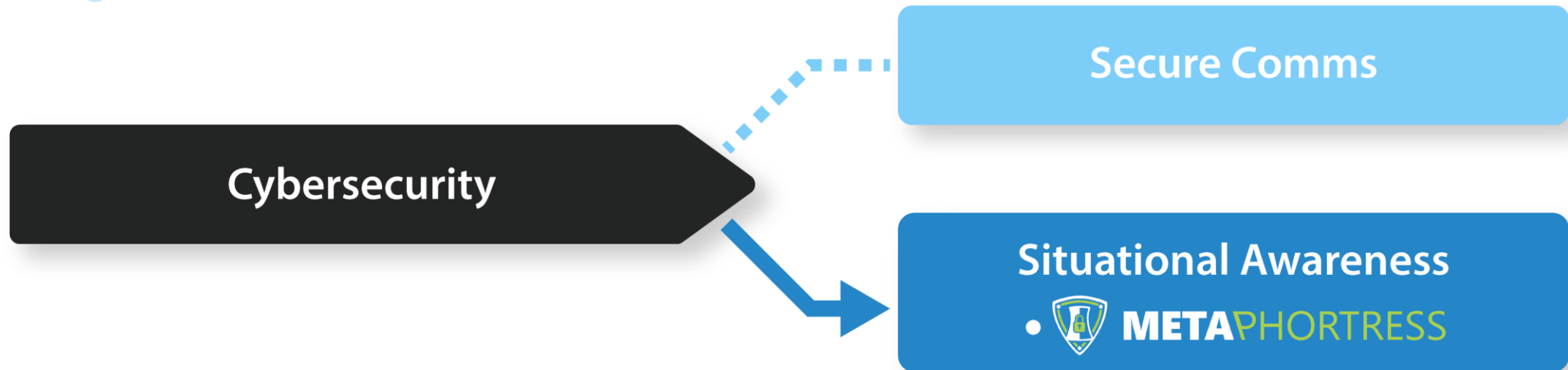
Award Date: 09/09/2019

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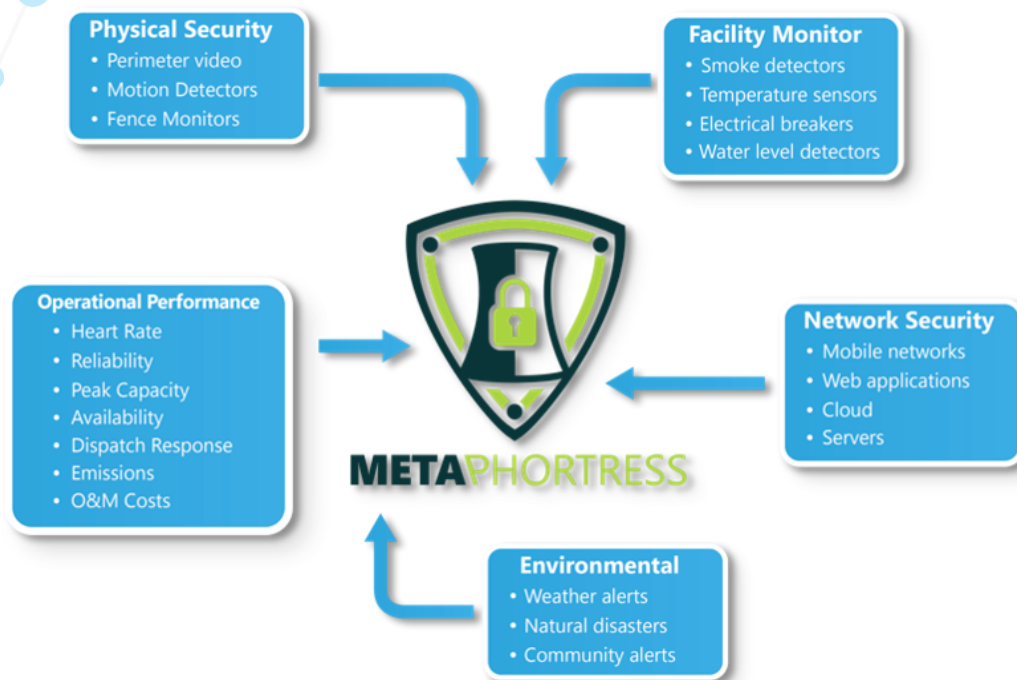
- Project Description & Objectives
 - System Concept and Features
 - Technology Stack
 - Lessons Learned
- Project Update
 - Situation Awareness Research
 - Energy Sector Stakeholder Interview Process
 - User Research Findings
 - User Interface Design
- Next Steps
- Conclusions



Project Description & Objectives

Project Description and Objectives

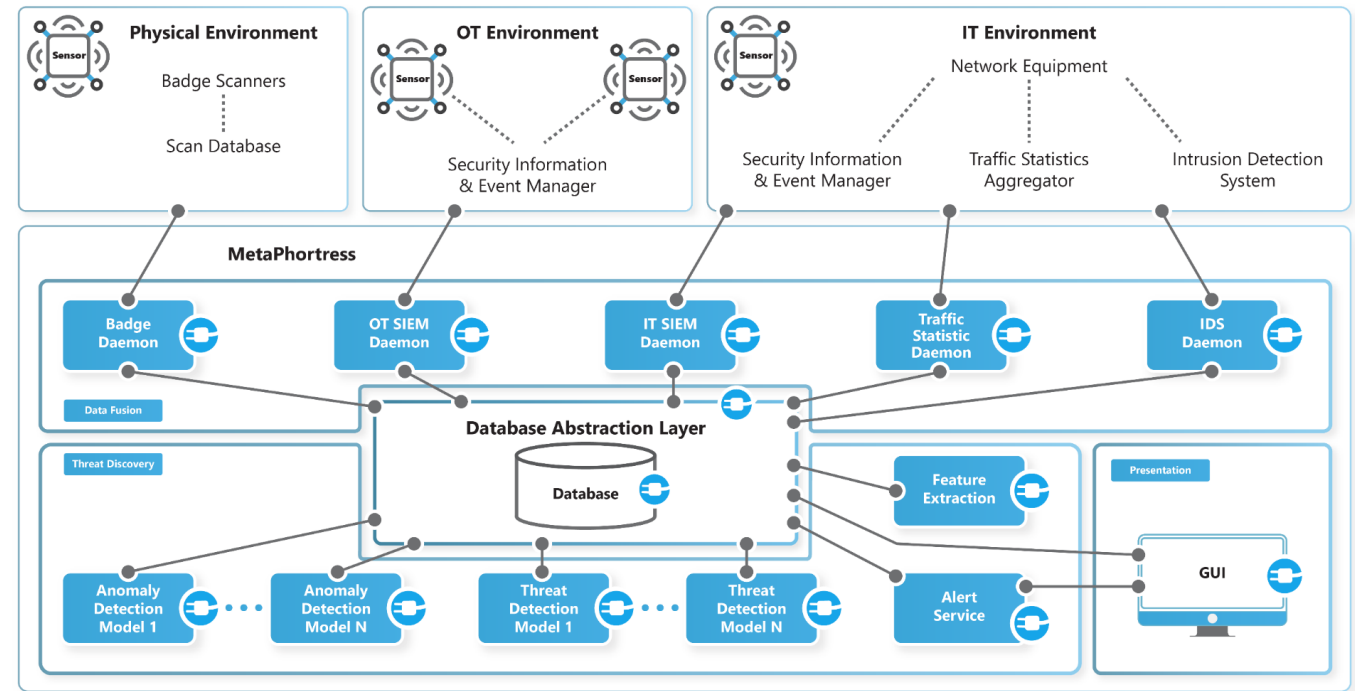
DOE Office of Fossil Energy 2018-2020 Strategic Vision, Objective 2.2:
Advance technologies to improve the efficiency, reliability, emissions, and performance of existing fossil-based power generation



- To avoid service interruptions, fossil fuel power plants need effective situation awareness to detect and mitigate cyber threats.
- MetaPhortress is an automated cyber situation awareness tool that will enhance the resilience, safety, and reliability of these facilities.
- This question drives us: How do we provide accurate, timely, and actionable cyber situation awareness and threat detection to power plants?

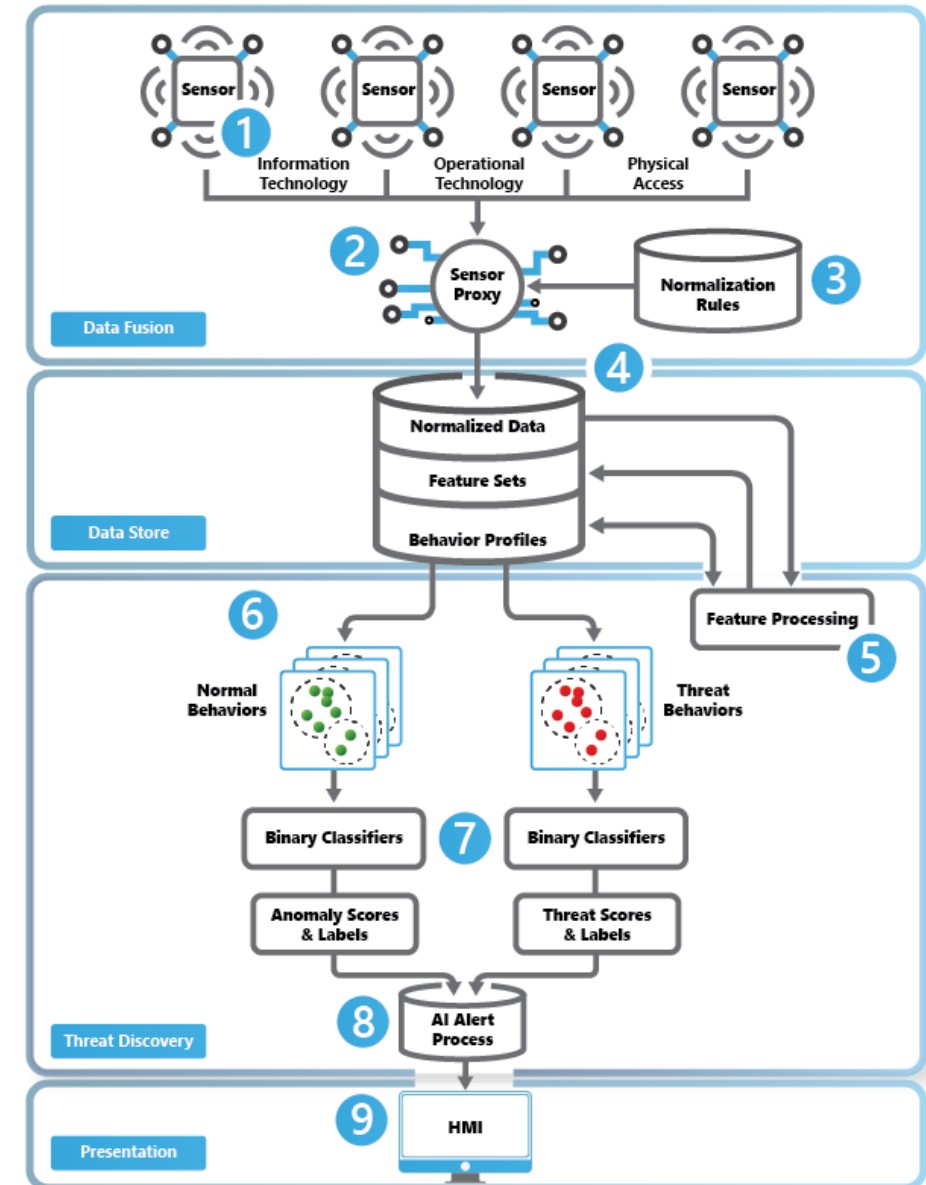
System Concept

- MetaPhortress adapts our patented cyber feature-extraction and behavior analysis platform to provide comprehensive, simultaneous coverage of fossil power plant operational technology (OT)/ICS, information technology networks (IT), and physical access control systems (PACS).
- Performs data fusion upon networked sensor outputs in all three domains to characterize nominal operational modes
- Uses machine learning and data analytics techniques extract features, detect deviations from nominal modes, determine which anomalous conditions correspond to malicious behavior, and alert system operators to potential cyber incidents.



System Features

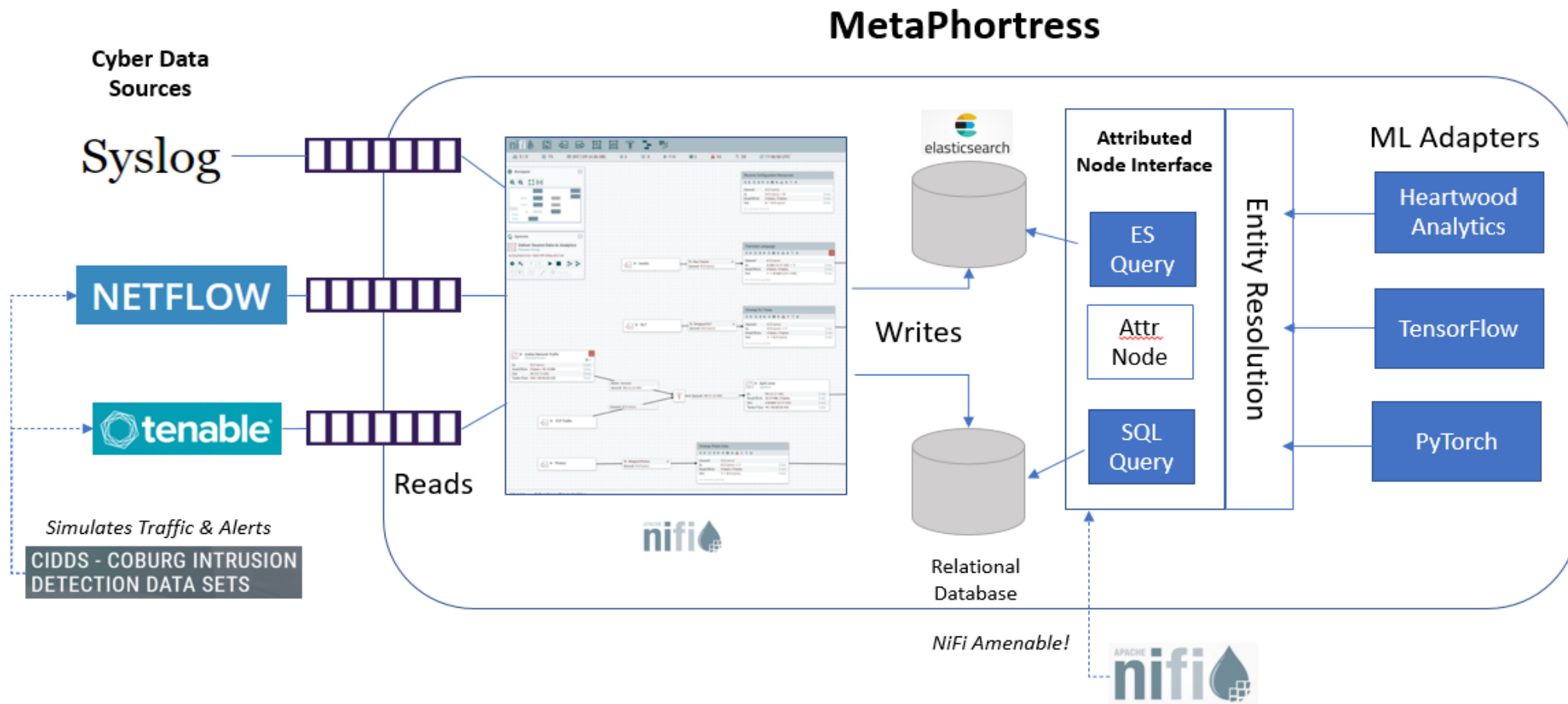
- Converged, simultaneous sensor data analysis of OT, IT, and PACS to discover cyber threats and resolve them against the time and system domains
- Aggregated behavior analysis to discover malicious entities that attempt multiple vectors across power plant attack surfaces
- Temporally aggregated analysis to detect attacks that unfold over varied timescales
- Rapid, clear, actionable presentation of threat alerts to power plant operators
- Improved defense of critical energy infrastructure to known and emerging cyber threats
- Collaboration Partners
 - **CUBRC** – data fusion and machine learning expertise
 - **TDi Technologies** – power generation domain knowledge, software integration requirements, and domain specific datasets



Technology Stack

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NIST guidance for cyber protection of power generation facilities recommends converged threat analysis of the OT/ICS, IT, and PACS domains. Individual, siloed analysis of those data areas is common; MetaPhortress, instead, automates this combined analysis with data fusion over all three areas.



What We've Learned

- The MetaPhortress development team continues to meet with energy sector stakeholders in industry who provide valuable insights that guide needs assessment, requirements analysis, and system design.
- MetaPhortress team efforts have:
 - Researched and characterized the sensor types available in the domain
 - Obtained representative data sets
 - Determined attack surfaces over the range of fossil power plant types
 - Determined system integration requirements
 - Designed a prototype human-machine interface
 - Designed a system architecture
- By executing these efforts, and working with our stakeholders, we now realize that what we initially saw as an analytics challenge is actually also a human factors challenge – how do we convert machine learning outputs into clear and effective situation awareness cues that will help plant operators act on potential cyber threats?



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Project Update

Situation Awareness (SA)

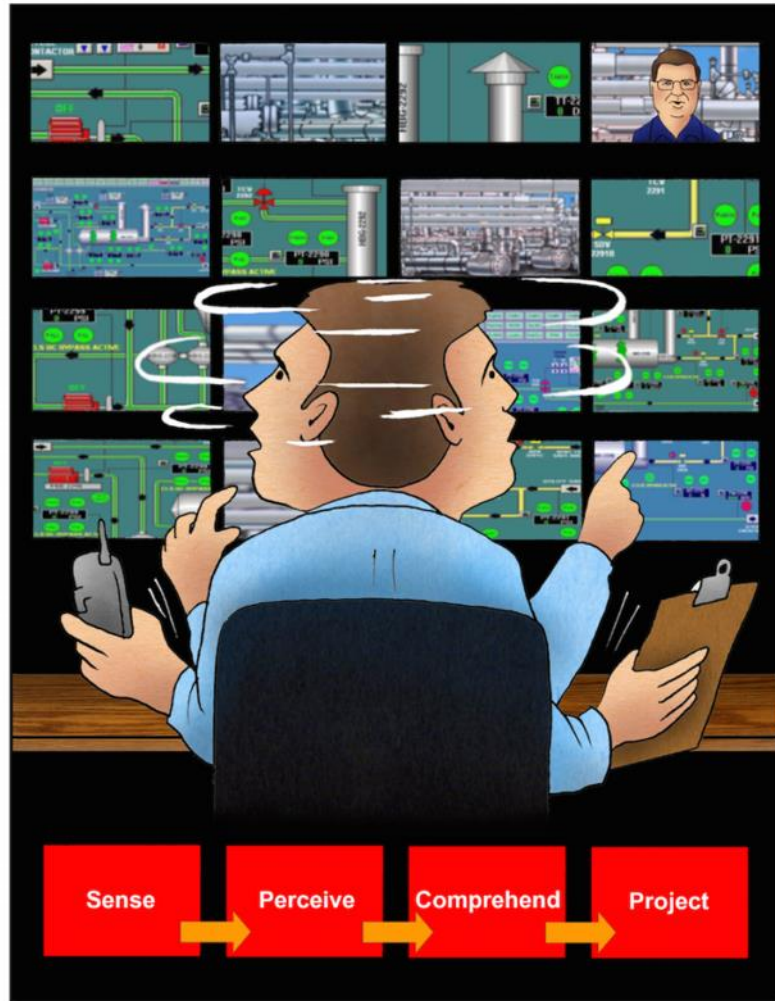
SA: Knowing what's going on, so you can make good decisions

- Experimental psychology construct, theory, and model
- Describes how different factors... affect a human's ability to acquire and interpret information for effective decision making (Endsley, 1995)
- SA Model is composed of three levels (Endsley, 1995, 2000):
 - SA₁: Perception of elements in the environment
 - SA₂: Comprehension of the current situation
 - SA₃: Projection of future status

M. R. Endsley, "Toward a theory of situation awareness in dynamic systems," Human Factors: The Journal of the Human Factors and Ergonomics Society, 37(1), pp 32-64, 1995.

M. R. Endsley, "Theoretical underpinnings of situation awareness: A critical review," In Situation Awareness Analysis and Measurement, M. R. Endsley and D. Garland, Eds., Mahwah: Lawrence Erlbaum, 2000, pp. 3-32.

Situation Awareness and Sensemaking



- Sensemaking is a part of situation awareness (SA).
- SA is “the perception of the elements in the environment within a volume of time and space, the comprehension of their meaning, and the projection of their status in the near future” (Endsley, 1995).
- Sensemaking is both retrospective and prospective and is a process (rather than a state).

User Interaction – Feedback Cycle



Plan

Research
User Interviews
Mental Models
Task Analysis

Test

Usability Testing
Funnel Matrix
User Testing
Validating Design



Design

Experience Mapping
Wireframe
Mockups
Interactive Prototype

Guiding Principles:

1. The Control Room is the central hub of the power plant, where the Control Room Operators interface with every level of employee in addition to contractors.
2. Control Room Operators/Management showed interest in an unobtrusive system that supported both minimal pop-up alerts and a detailed dashboard for system status.
3. Control Room Operators are aware of the cyber security threat and view it as a significant threat; however, they do not know how they would currently identify a cyber event.

User Journey: Control Room Operator

PHASES	Shift Begins	Maintaining Plant	Alert Occurs	Alert Acknowledged	Shift Ends
DOING	Shift Turnover - 30 minutes with previous shift. Log Review - Checking what has been done, what needs to be done, status, and alerts.	Update Log-Out/Tag-Out (LOTO) Log any equipment interaction. Monitor status of OT. Dispatch ACD's to field work as needed. Maintain Log with any updates.	Monitor status of OT. Alert notification (pop-up, dialogues, an on-screen system interface). (Optional) Check dashboard containing system status and conceptual diagram.	Launch Dashboard from pop-up notification to see further detail. Contact appropriate entities to alert them to the issue. Push known info from Metaphortress to appropriate contacts.	Shift Turnover - 30 minutes with next shift. Update Log-Out/Tag-Out (LOTO). Log any equipment interaction. Maintain Log with any updates. Create/Edit tags to events within Metaphortress.
THINKING	What do I need to watch out for today? What needs to be done? Who will I be interfacing with? What is our work load?	What do the contractors need? What is the current status of the plant?	What is this alert? Who needs to know about this alert? Who is it put the phase out? Is something I can take care of?	I have enough information to know this alert is not of my work, this needs to go out to someone else.	I need to make sure the next shift knows about this alert. I am going out and need to use action has received the appropriate information from Metaphortress.
TOUCH POINTS	Integration with daily log.	(Metaphortress running in the background).	Notification/Pop-up Alert. (Optional) Dashboard view containing system status.	Button that pushes pertinent information to list of predetermined contacts.	Integration with daily log. Tags that update it.
EXPERIENCE (Actionability, relevance, helpfulness, enjoyability)	Relevance: Helpfulness: Enjoyability:	Relevance: Helpfulness: Enjoyability:	Relevance: Helpfulness: Enjoyability:	Relevance: Helpfulness: Enjoyability:	Relevance: Helpfulness: Enjoyability:

User Persona:

Name: Shay George
Occupation: Control Room Operator
Age: 30

About Shay:
Shay is very motivated. She started working at the plant as an Auxiliary Field Operator and moved the plant into an OT. She has been in her field for ten years. She is comfortable with technology. She recognizes that there is a real cyber threat, and wants a product to better monitor the status of plant systems, but wants it to be unobtrusive and put in the background.

Recommendations:
Metaphortress has great potential to be a useful tool for anyone who manages the plant. It would be an added benefit for the plant to have a daily log, or plan, the integration with this would make Metaphortress very useful in their daily work. When operators receive one another of the happenings and status of their previous shift.

OT META Physical Systems IT



PROBLEM DEFINITION



Pre-Mortem

SOLUTION GENERATION



Structured Brainstorming

SOLUTION DEFINITION



Measures of Performance

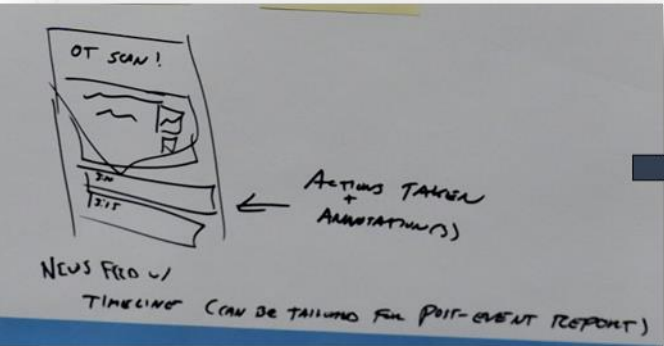
REQUIREMENTS GENERATION



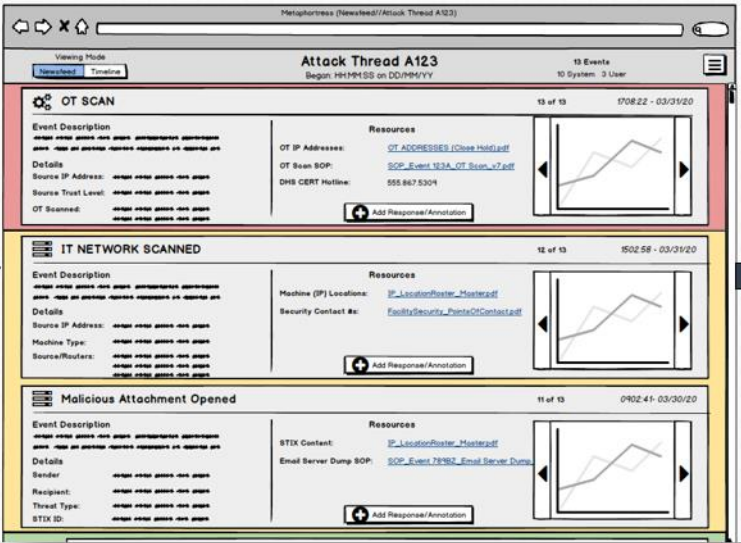
Cyber Incident Timeline

Findings and Recommendations

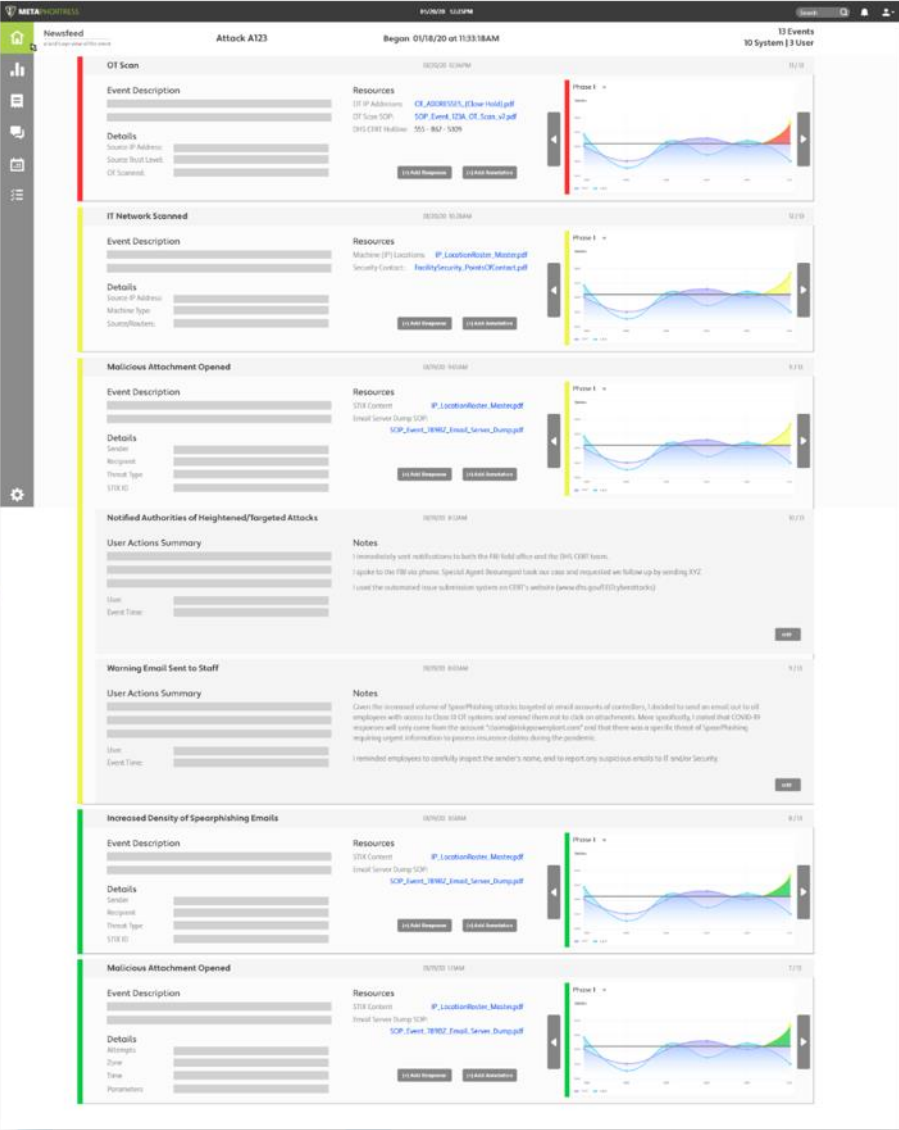
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Rough Sketch from TIDE



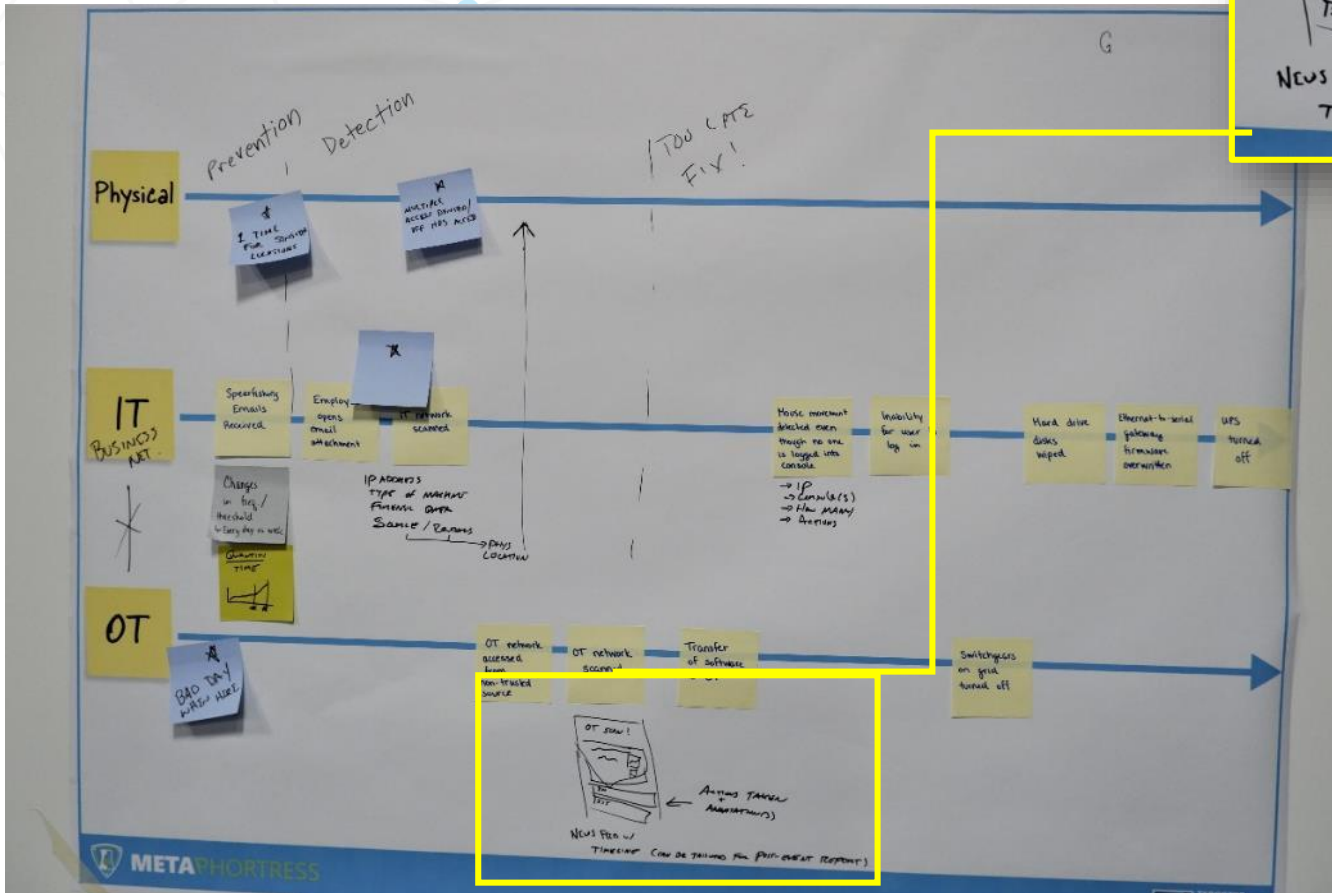
Wireframe



Formal Mock-up

Findings and Recommendations

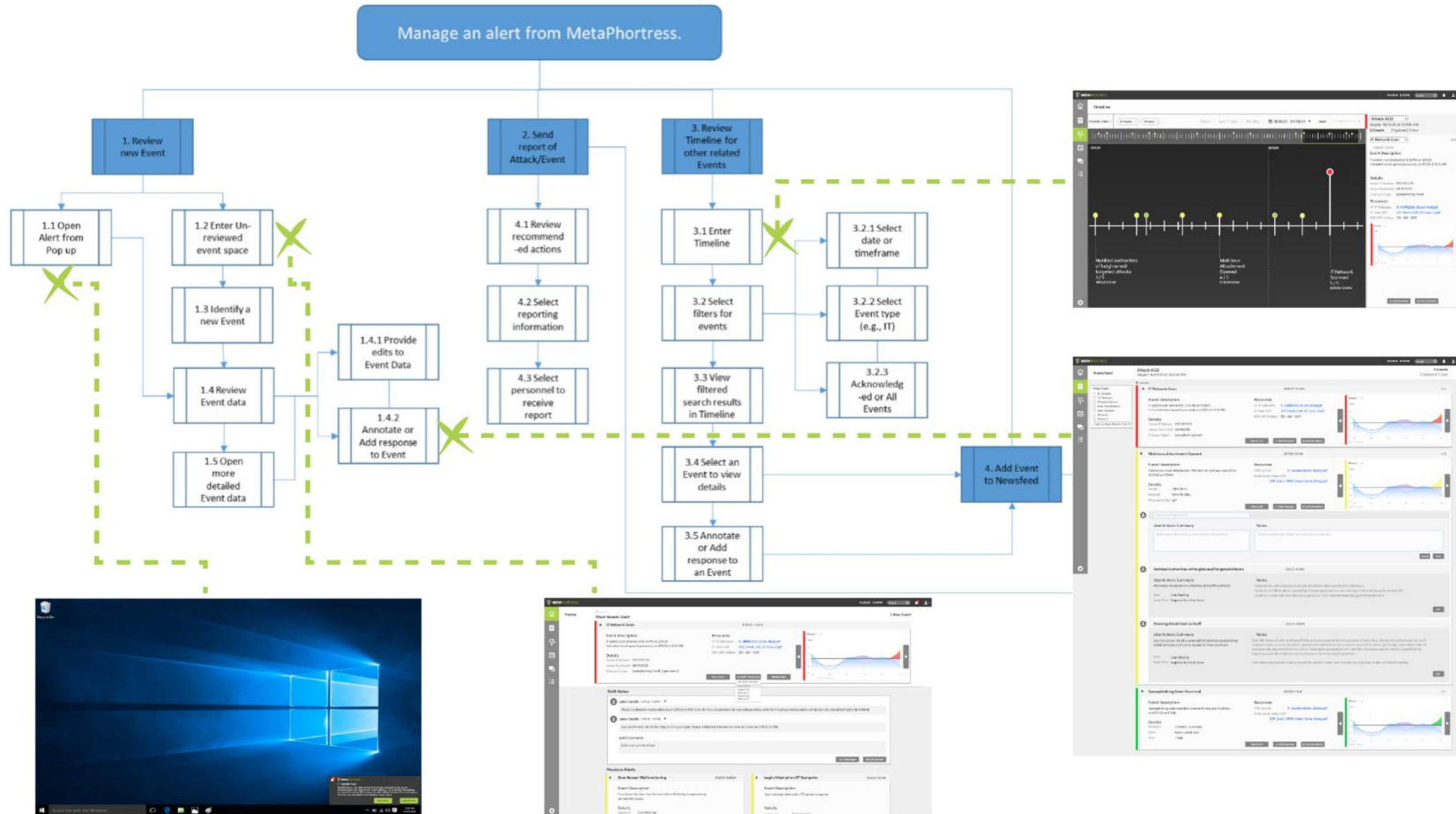
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Main Takeaways Reflected in Designs:

- Newsfeed/Timeline concept
- Phases
 - Prevention
 - Detection
 - Respond
- User profiles
 - Admin
 - Operator
 - Analyst
 - Maintainer
 - Strategist

Mock-ups



Newsfeed

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Newsfeed Library

5 Active Newsfeeds
No Unread Events

Filter / Sort

IT Domain

OT Domain

Physical Access

User Annotations

User Actions

Phone 1

Phone 2

Sort by Most Recent First

5 Events (3 System | 2 User)

Attack Description

IT system scan detected at 12:34 PM on 1/20/20 after Spearphishing email was able to make its way past the filters on 01/19/20 at 11AM.

Details

Source IP Address: 999.999.9.99

Source Trust Level: UNTRUSTED

IT Access Origin: Spearphishing Email

Latest Activity: 01/20/20 12:34PM

IT Network Scan

Event Description

IT system scan detected at 12:34 PM on 1/20/20.

Untrusted email opened previously on 1/19/20 at 10:36 AM.

Open Event

Add Response

Add Annotation

Open Newsfeed

Share Newsfeed

Add Event

View on Timeline

4 Events (3 System | 1 User)

Attack Description

Lorem ipsum dolor sit amet, consectetur adipiscing elit, sed do eiusmod tempor incididunt ut labore et dolore magna aliqua.

Details

Source IP Address: 999.999.9.99

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IT Network Scan

Event Description

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Open Event

Add Response

Add Annotation

Open Newsfeed

Share Newsfeed

Add Event

View on Timeline

7 Events (3 System | 4 User)

Attack Description

Lorem ipsum dolor sit amet, consectetur adipiscing elit, sed do eiusmod tempor incididunt ut labore et dolore magna aliqua.

Details

Source IP Address: 999.999.9.99

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IT Network Scan

Event Description

Lorem ipsum dolor sit amet, consectetur adipiscing elit, sed do eiusmod tempor incididunt ut labore et dolore magna aliqua.

Open Event

Add Response

Add Annotation

Open Newsfeed

Share Newsfeed

Add Event

View on Timeline

Newsfeed

Attack A123
Began 01/19/20 at 08:18 AM

5 Events
2 System | 3 User

Filter / Sort

IT Domain

OT Domain

Physical Access

User Annotations

User Actions

Phone 1

Phone 2

Sort by Most Recent First

IT Network Scan

Event Description

IT system scan detected at 12:34 PM on 1/20/20.

Untrusted email opened previously on 1/19/20 at 10:36 AM.

Details

Source IP Address: 999.999.9.99

Source Trust Level: UNTRUSTED

IT Access Origin: Spearphishing Email

Resources

OT IP Addresses: II_ADDRESS2ES (Close Hold).pdf

OT Scan SOP: SOP Event 1234, OT Scan v1.pdf

DHS CERT Hotline: 555-867-3309

Open Event

Add Response

Add Annotation

Malicious Attachment Opened

Event Description

A malicious email attachment in the form of a pdf was opened on 01/19/20 at 9:07AM

Details

Sender: John Smith

Recipient: Gene Harding

Attachment Type: pdf

Resources

STIX Content: IP_LocationMaster Master.pdf

Email Server Dump SOP: SOP Event 7896Z, Email Server Dump.pdf

Open Event

Add Response

Add Annotation

User Actions Summary

Notes

Notified Authorities of Heightened/Targeted Attacks

User Actions Summary

Notes

Warning Email Sent to Staff

User Actions Summary

Notes

Spearphishing Email Received

Event Description

Spearphishing email was able to make its way past the filters on 01/19/20 at 11AM.

Details

Attempts: 5 filtered, 1 successful

Zone: Main control room

Time: 11AM

Resources

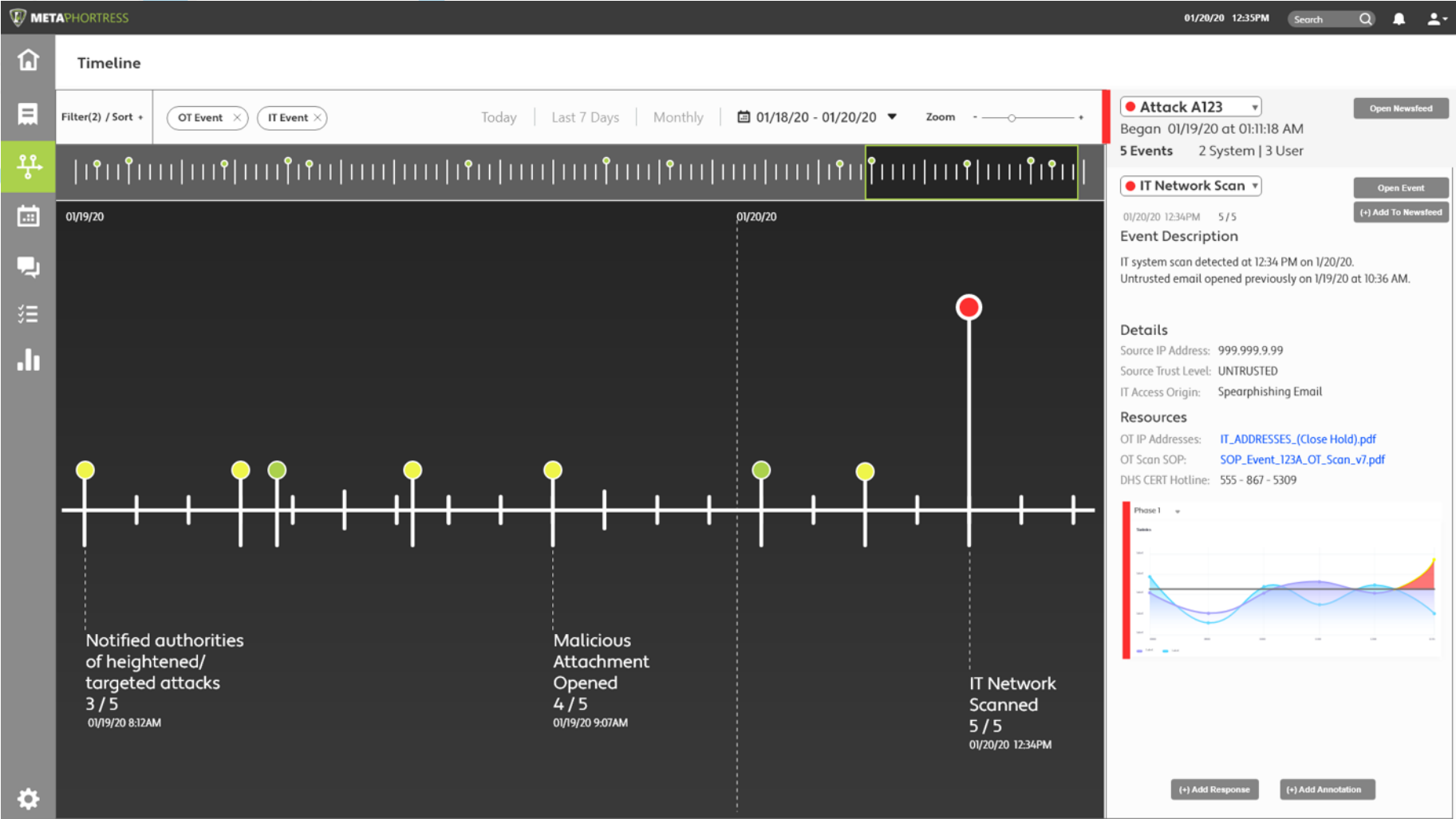
STIX Content: IP_LocationMaster Master.pdf

Email Server Dump SOP: SOP Event 7896Z, Email Server Dump.pdf

Open Event

Add Response

Add Annotation



- **Technology Challenges**

- Training datasets with coherent IT, OT, and PACS are difficult to obtain
 - Align disparate datasets to produce coherent datasets
 - Continued outreach to industry development partners to improve quantity and quality of data we integrate
- Numerous upstream sensors to integrate with and create UIs for
 - Integrate with data aggregation elements in each information domain, as opposed to individual sensors
- Ability to integrate with a wide range of sensors
 - Architecture design that promotes loose coupling with in-situ power plant sensor elements
 - Transforming site specific data characteristics into MetaPhortress internal format at data ingest

- **Collaborative Challenges**

- Ongoing recruitment and retention of participants for user research
 - Reaching out to all municipal utilities in Connecticut
 - Continuing inputs from existing contacts at Eversource and other CT power generators
- COVID-19 requires new methods for conducting user research
 - Performed literature review and developed remote user research methods

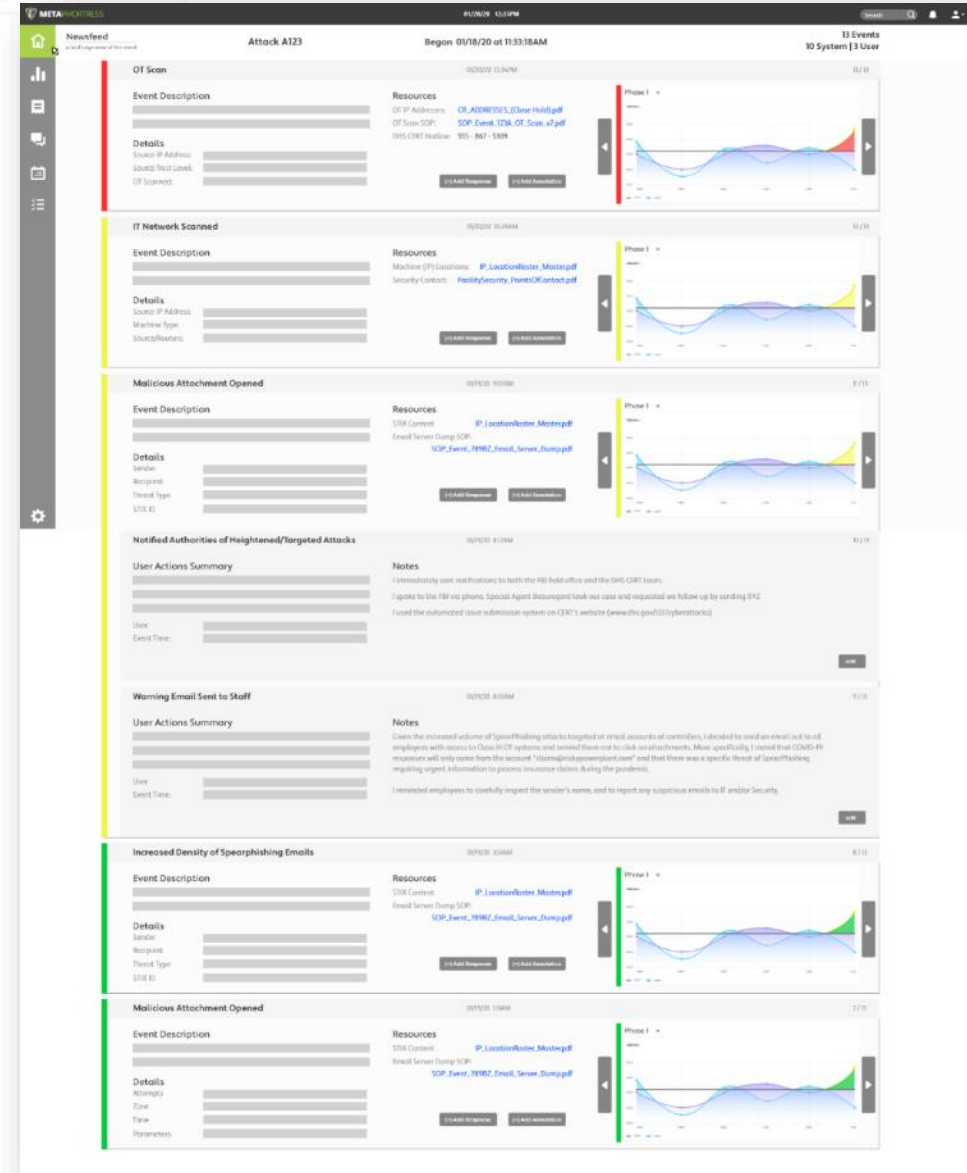
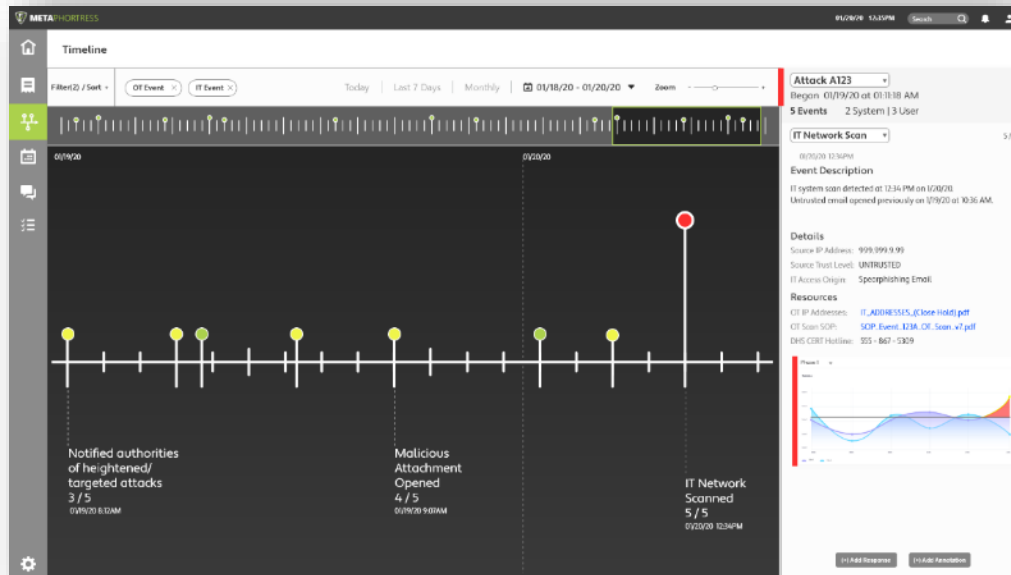
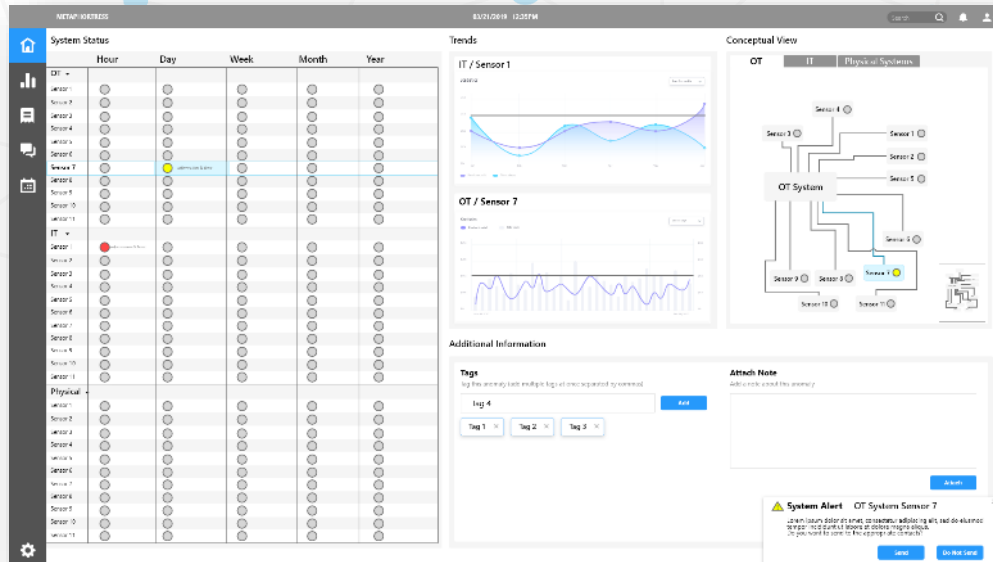


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Next Steps

Continued Refinement of Designs

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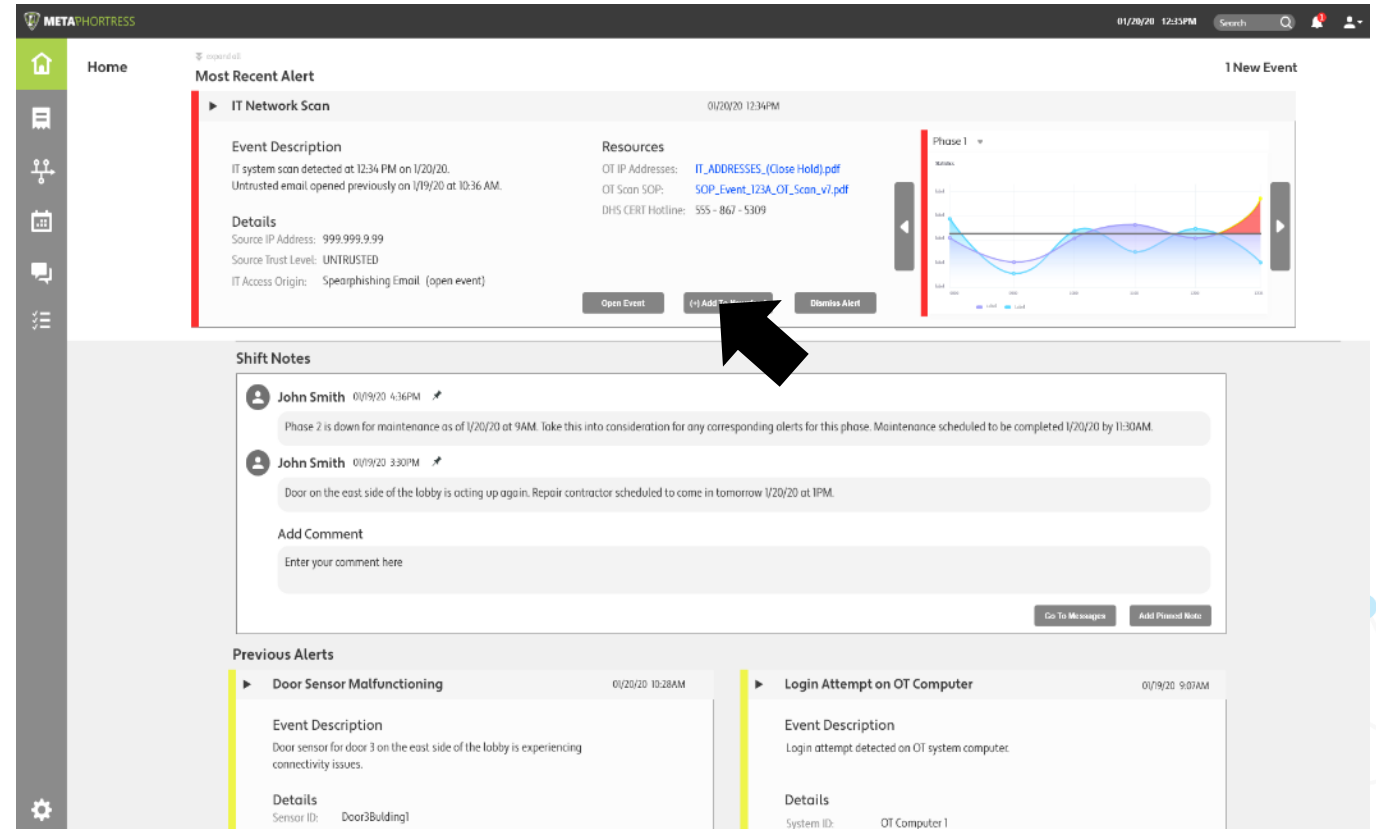
Concept of Operations (CONOPS) Development

We are developing a CONOPS document that will provide a framework for assessing the strategy and path to market:

- Identify the who/what/where/when/why of:
 - System installation
 - System maintenance/updates
 - AI/ML model maintenance
 - User training
- Proactively provide inputs to:
 - User requirements
 - Performance specifications
 - System designs (beyond the user interface)

User Research/Testing

- In order to continue our human factors research with power plant stakeholders, while obeying COVID-19 isolation requirements, we have developed remote methods.
- Remote knowledge elicitation (KE) activities include:
 - First Click Testing
 - Tree Testing
 - Verbal Protocol Analysis
 - Interviews





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Conclusions

- MetaPhortress will increase SA and cybersecurity at fossil energy generation plants by:
 - Fusing information from classically disparate domains (IT, OT, PACS)
 - Using Machine Learning (ML) to detect potential cyber threats
 - Provide operators with an intuitive interface that encourages sensemaking of voluminous and highly uncertain data
- Challenges include:
 - Developing an initial capability and a robust training dataset
 - Continued recruitment and retention of participants for user research
- Next steps:
 - Iterative user research and testing
 - Iterative refinement and development of system capabilities
 - Development of CONOPS to guide transition to market

- Goyal, N., Leshed, G., & Fussell, S. R. (2013). Effects of visualization and note-taking on sensemaking and analysis. CHI '13: Proceedings of the SIGCHI Conference on Human Factors in Computing Systems April 2013 Pages 2721–2724. <https://doi.org/10.1145/2470654.2481376>
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